

## Host in Scotland

14.00 – 14.30	Registration
14.30 – 14.35	Welcome by <b>Polly Purvis OBE</b> , CEO, <b>ScotlandIS</b>
14.35 – 15.00	Women In Tech – <b>Vicky Glynn</b> , Product Manager, <b>brightsolid</b>
15.00 – 15.25	International Carrier – <b>Cato Lammenes</b> , Managing Director, <b>Tampnet AS</b>
15.25 – 15.50	- <b>Charlie Boisseau</b> , CTO, <b>Commsworld</b>
15.50 – 16.10	Break
16.10 – 16.35	The Future of Data Centres & NCI Integration – <b>Mauro Leuce</b> , Associate Director, Building Services, <b>Atkins</b>
16.35 – 17.00	Elastic Critical Infrastructure – <b>Paul Johnson</b> , UK Data Centre Segment Leader, <b>ABB</b>
17.00 – 17.15	Update & Close by <b>James King</b> , Founder & Chairman, <b>Host in Scotland</b>
17.15 onwards	Networking & Canapes



brightsolid

# WOMEN IN TECH

WHAT ITS REALLY LIKE TO BE A 'WOMAN IN TECH'

# GENDER BIAS

BLATANTLY AND UNEQUIVOCALLY EXISTS AND IS BAD FOR INDIVIDUALS, COMPANIES & COUNTRIES

Worldwide young women today are 33% more likely to study computer science compared to women born before 1983

There is only a gap of 7% between girls and boys who code before the age of 16. This used to be 20%

In Stem fields women only account for 15.8% employees

Only 6 countries in the world give women and men equal legal work rights



20%

of women over 35 in tech are still in junior positions



The tech industry employs the more female programmers



*There is a positive association between gender equality and per Capita GDP*

IMF

“

“Gender equality is more than a goal in itself. It is a precondition for meeting the challenge of **reducing poverty, promoting sustainable development and building good governance.**”

Kofi Annan

# WHAT IS IT REALLY LIKE...

BEING A WOMAN IN TECH?

FRUSTRATING & COMPLICATED



# WOMEN IN TECH

**As...**

We don't like  
inequality

**Then...**

Positive  
discrimination is  
a challenge

**As...**

We are very  
individual in our  
opinions

**Then...**

No vagina  
'Groupthink', we  
struggle with  
'Women in Tech'

**As...**

Sexism is often  
hugely  
individualised

**Then...**

No collective  
experiences

# PERSONAL TIPS

---

Consider your air time... consider whether you should let someone start ... rather than finish

Remove these words from your vocabulary:  
Bossy, Abrasive, Aggressive, Moist

Appreciate when we are looking for consensus

Women are not that sorry



Lack of language is not lack of listening

Discern between the 'nod' of I am hearing you versus the nod of agreement.

Agree more /  
Recognise Ritual Opposition



BUT FINALLY

---

Just turn the  
heating up 3  
degrees for  
 $\frac{1}{2}$  the day



# INTERNATIONAL CARRIER

—  
We deliver unparalleled connectivity  
for your business critical operations.

*Raising the  
Standard*

A grayscale cityscape of London, featuring prominent skyscrapers like The Shard and The Gherkin. Overlaid on the bottom half of the image are several white, curved lines that resemble network connections or data paths, each ending in a small white dot.

# OUR BUSINESS AREAS

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We deliver unparalleled connectivity for your business critical operations.



**Oil & Gas**



**Wind Energy**



**Maritime**



**International  
Carrier**

# KEY FIGURES

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FOUNDED  
**2001**



HEADQUARTER IN  
**STAVANGER**



**100+**  
EMPLOYEES



OFFICES IN ABERDEEN,  
AMSTERDAM, MALMØ, HOUSTON,  
LAFAYETTE, RIO AND SYDNEY



OWNERS  
**3I & ATP**



**650**  
MILLION NOK TURNOVER



**350**  
OFFSHORE INSTALLATIONS



**3 000 KM**  
FIBER OPTIC NETWORK

# HISTORICAL MILESTONES



Statoil acquires the subsea fibre network out of Enitel bankruptcy and later establishes Tampnet



ExxonMobil

Wins contract with ExxonMobil  
Acquires fibre network in the East of Shetland area from Shell



HITECVISION

New business strategy for Tampnet implemented and sales process initiated  
HitecVision acquires Tampnet from Statoil

2001

2003

2007

2009

2010

2011



Installs subsea fibre from Oseberg to Grane, completing the ring structure  
Wins contract with Shell to provide communications in the Northern North Sea

TALISMAN

ENERGY



Wins TAQA and Fairfield contracts  
Wins 15 year contract with Talisman Energy

North Sea Communications AS



Tampnet acquires North Sea Communications from TeliaSonera  
Exchange agreements with BP & CNSFTC

# HISTORICAL MILESTONES

2013



Tampnet awarded new fibre-laying contracts;  
300 km with new subsea fibre to three new fields  
(Statoil, GDF Suez, Lundin & Total)  
Commercializing LTE services



Tampnet acquires Broadpoint in US, and  
enter into a long-term roaming agreement  
with AT&T for the GoM region  
Tampnet starts to deploy LTE in the GoM



3i Infrastructure and  
ATP acquire Tampnet  
from EQT.

2015

2012



EQT acquires Tampnet  
from HitecVision  
First LTE pilot

2014



Acquire US based Airtap,  
leading offshore  
broadband provider  
Acquire CNSFTC from BP

2016



Tampnet approved by FCC in US as common carrier  
Tampnet sign a MOU with BP GoM to use the subsea fibre  
and deploy 4G LTE on deep water assets  
Tampnet awarded the subsea fibre project to the Culzean  
field

2018

# THE TAMPNET DRIVE

DEDICATED  
CARING  
INTEGRITY  
INNOVATIVE  
RELIABLE



# TAMPNET VALUES

## DEDICATED

We love what we do!



## CARING

We care about the individuals and the environment



## INTEGRITY

We do what is right



## INNOVATIVE

We embrace change



## RELIABLE

We do what we say we will do





# VISION & MISSION



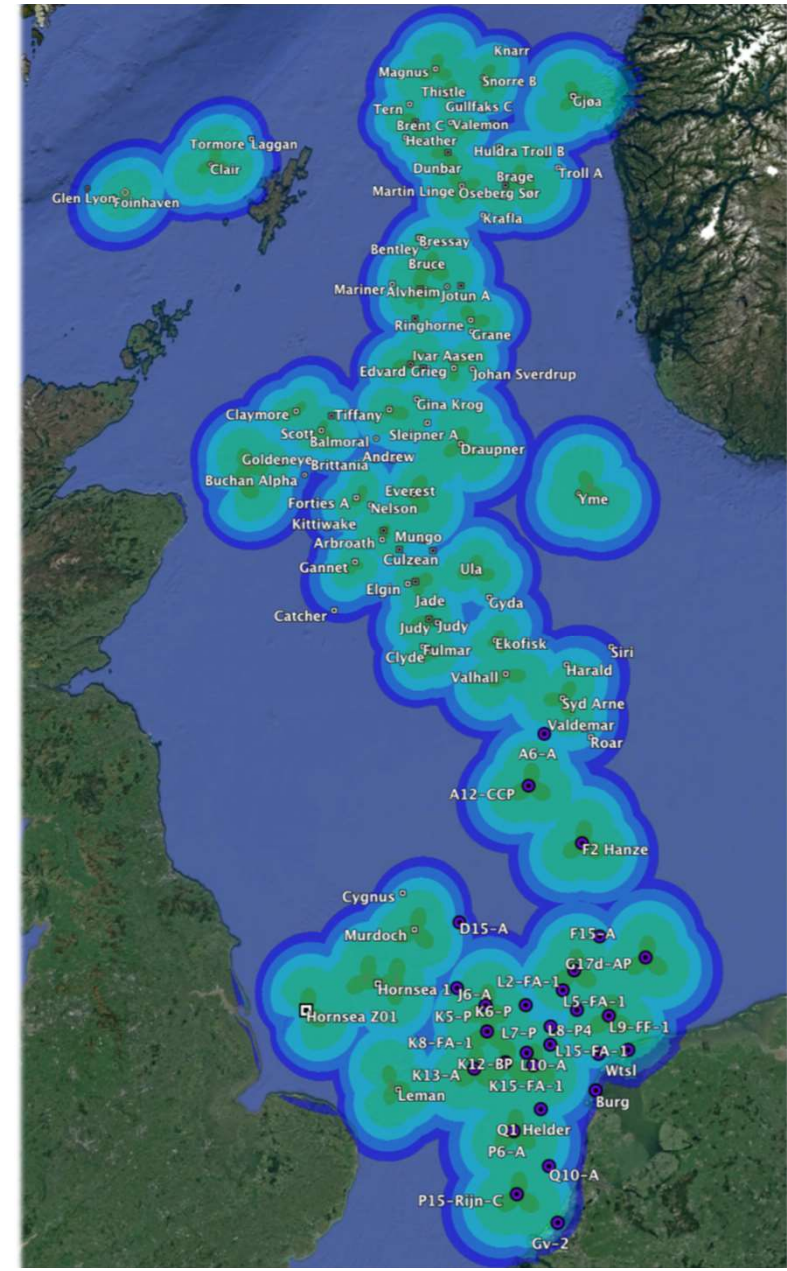
Tampnet's **vision** is to become a global leader in providing high capacity, low latency and reliable connectivity to offshore installations, mobile rigs and vessels.

Tampnet's **mission** is to add value to our customers through connecting offshore assets to robust and reliable terrestrial network with high capacity and low latency. Our services shall enable our customers to improve on quality, health, safety, efficiency and welfare in their offshore operations.



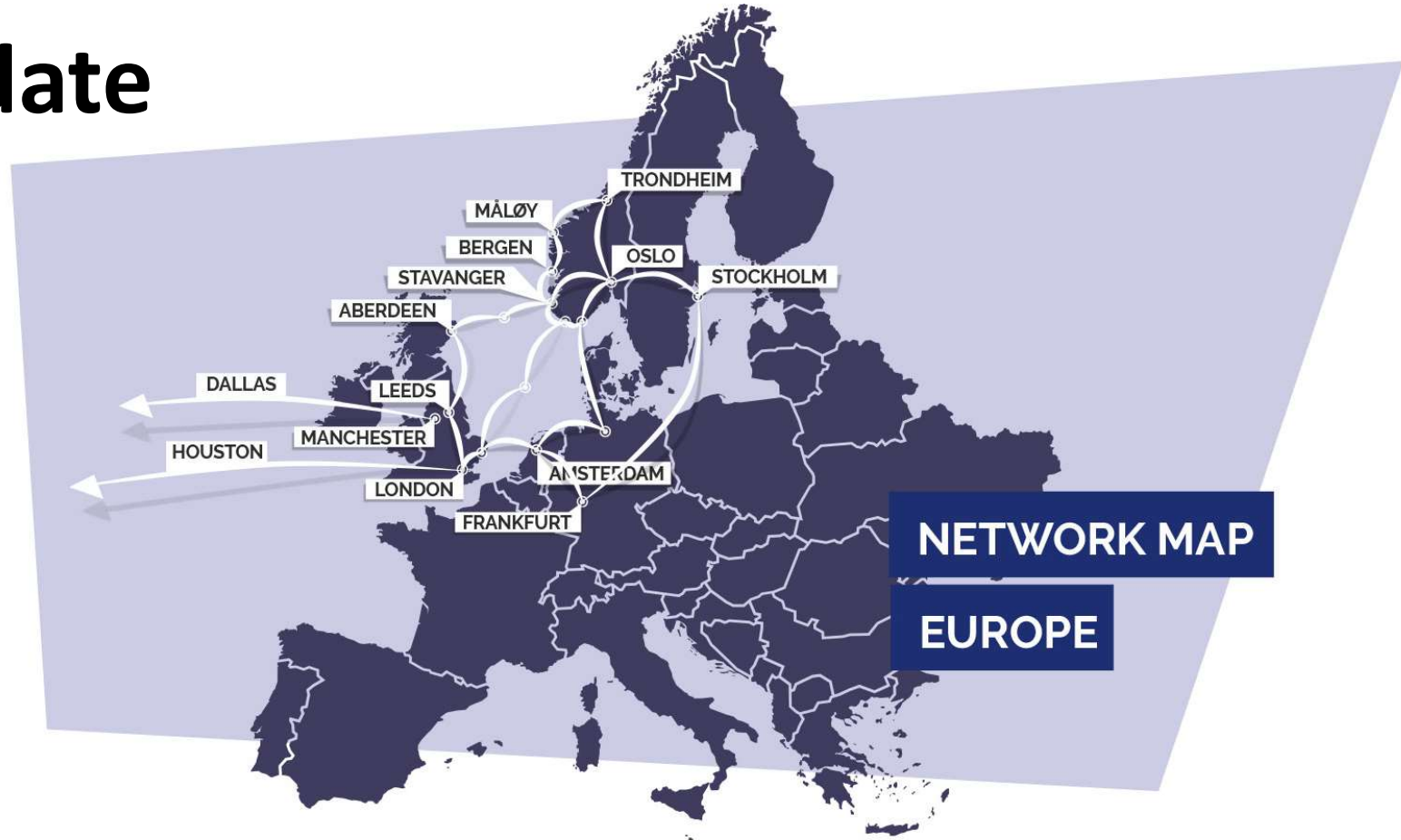
# 4G/LTE Coverage 2019

- Bruce
- Clair Ridge
- Leman A
- Kittiwake
- Syd Arne
- Harding
- Magnus
- Lomond
- Draupner
- 12 x The Netherlands



# Carrier Update

**NEW**



- #2 PoP's Stockholm
- #2 PoP's Frankfurt
- #2 PoP's Houston & Dallas





# Network Operations Centre

- State of the art
- Instant response (avg 28 sec)
- Proactive vessel traffic monitoring
- Offshore dispatch within 2 hours
- Uptime higher than 99,95%
- Mean time to repair under 2 hours

24/7/365





# Tampnet Core Network

## Key Differentiators

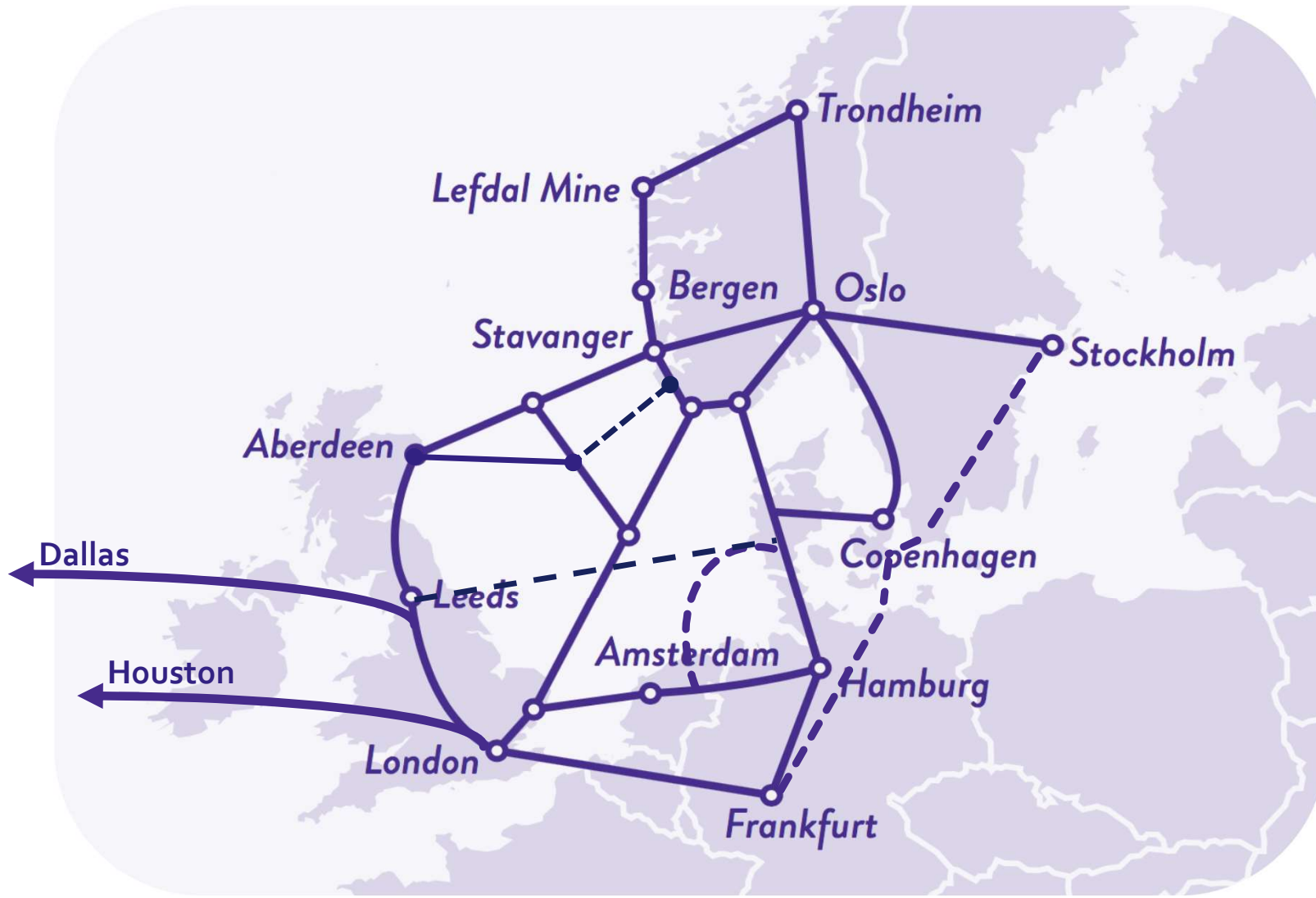
- Unique Diversity
- Low Latency
- High Capacity
- Cloud provider online

## New for 2018

- Link to Houston
- Link to Frankfurt

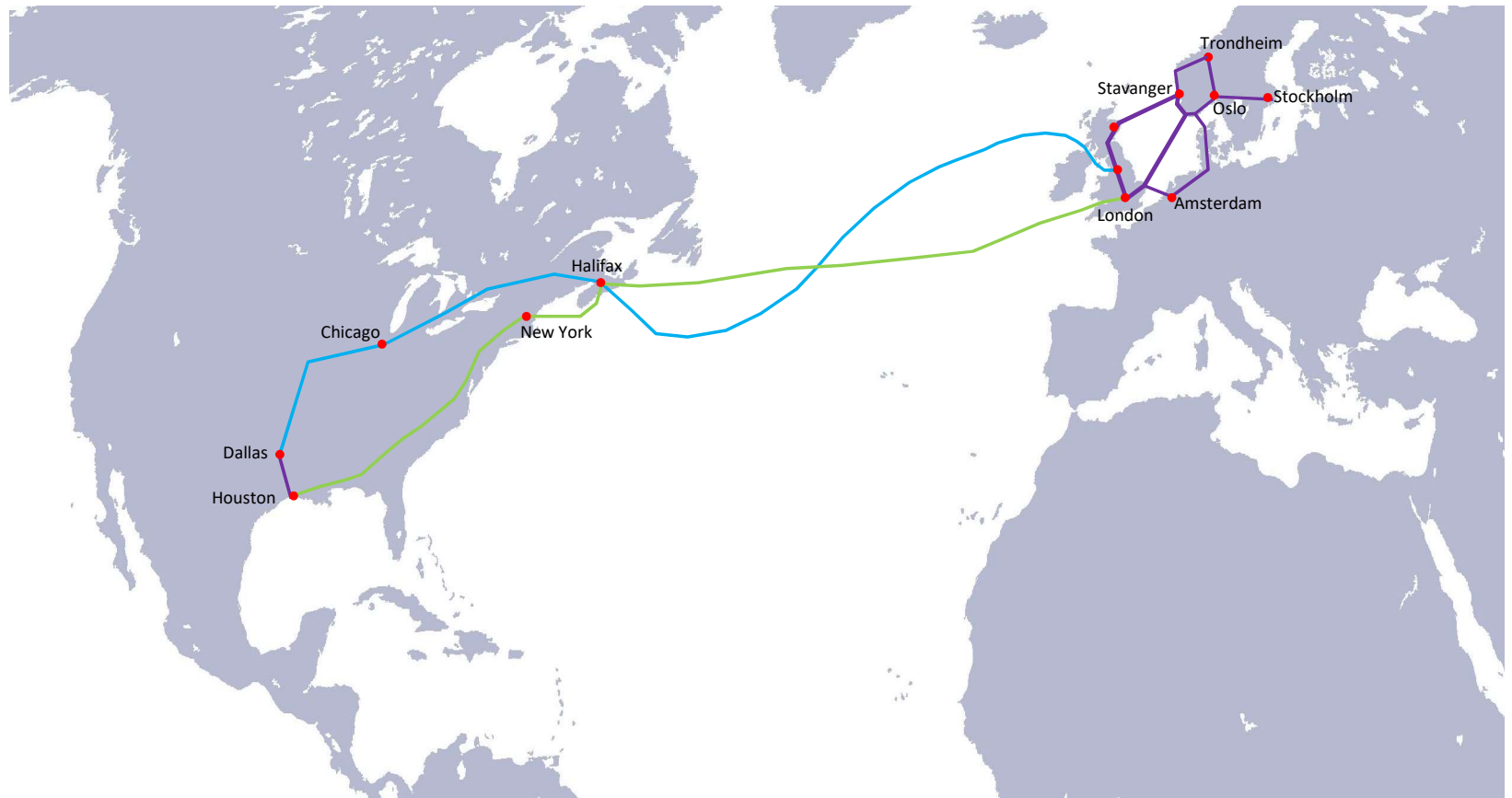
## Planned 2019

- Frankfurt- Stockholm (new unique route)
- Dublin
- Egersund – Aberdeen
  - New Fibre



# Transatlantic Network

- London-Houston: 96ms
- Stockholm-Houston: 116ms
- Frankfurt-Houston: 107ms



# Products

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## Wholesale Capacity

Available Now

- 10G to 100G
- OTN
- Encryption

## Fibre Solutions

Available Now

- Dark Fibre
- Bright Fibre
- Submarine & Terrestrial Builds

## Managed Connectivity

Available Now

- Direct Access to Public Cloud
- DC -Connect
- EoMPLS
- IP Transit

# IP Transit & Internet Product

## New customers signed for Internet Service from Tampnet!

- London Internet Exchange – Norwegian Internet Exchange and Netnod Stockholm
- **AMS-IX**
- **DE-CIX** soon online
- Capacity 100Mb to 10Gig
- Tier1 provider
- **LINX – Edinburg 2018**

IPv4 ~140.000  
IPv6 ~ 23.000



IPv4 ~170.000  
IPv6 ~ 24.000



IPv4 ~75.000  
IPv6 ~ 13.000



# Selected Data Centres

## Green Mountain

- Two data Centres located on Norway's western coast
- Tier III certified by Uptime Institute
- One facility is in former NATO facility and other is near Hydro Power facility



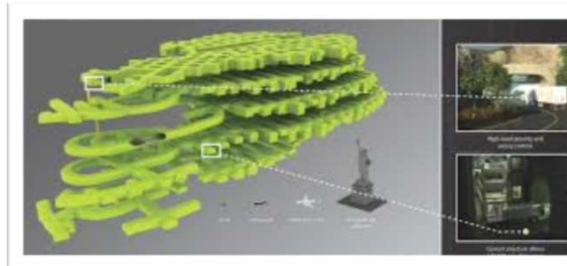
## Bulk N01 / Kristiansand

- Located near two Tampnet CLSs on direct fibre to Oslo
- Strategic location on National Grid (3600 MW available)
- Containerized design for extreme hyper-converged uses
- Master plan calls for 500 Hectare campus
- 2N + 1 to London – Amsterdam - Frankfurt



## Lefdal Mine

- Located 250km North of Tampnet's Karsto CLS
- 120,000 square meters of data hall space
- Built into former mine complex
- Powered and cooled by water



# THANK YOU FOR YOUR ATTENTION

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*Cato Lammenes, Managing Director*

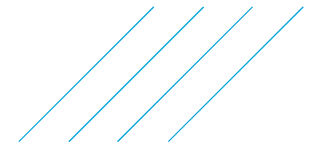
*cl@tampnet.com*

*Cell: +47 930 88 839*



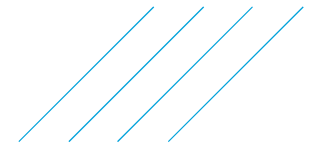
# The Future of Data Centres & NCI Integration

07 March 2019 – Edinburgh – Host in Scotland



## Our vision

We strive to be the premier engineering solutions partner, committed to delivering complex projects from vision to reality for a sustainable lifespan.



# Increased geographic reach

- › An established and balanced footprint
- › Greater “at-scale” European and Middle Eastern presence



APPROXIMATELY  
**50,000**  
EMPLOYEES

SPEAKS  
**70**  
LANGUAGES

WORK FROM  
OFFICES IN OVER  
**50**  
COUNTRIES

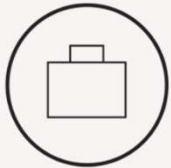
REPRESENTS  
SOME  
**130**  
NATIONALITIES

- › Atkins Energy segment allocated 41% Europe, 46% North America, 9% Middle East & Africa and 4% Asia Pacific
- › Atkins segmentation based on fiscal year ended March 31, 2016 applied to twelve month period ended September 30, 2016
- › Pro forma financials based on SNC-Lavalin fiscal year ended December 31, 2016 and Atkins twelve month period ended September 30, 2016



# Enhanced value-chain

A more comprehensive end-to-end service offering



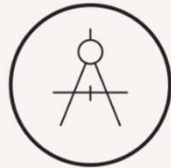
Capital



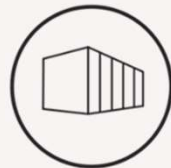
Consulting & Advisory



Digital & AI



Design & Engineering



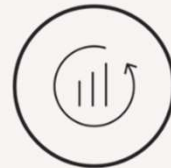
Procurement



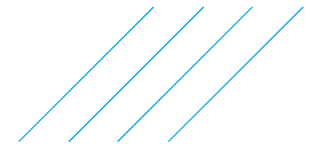
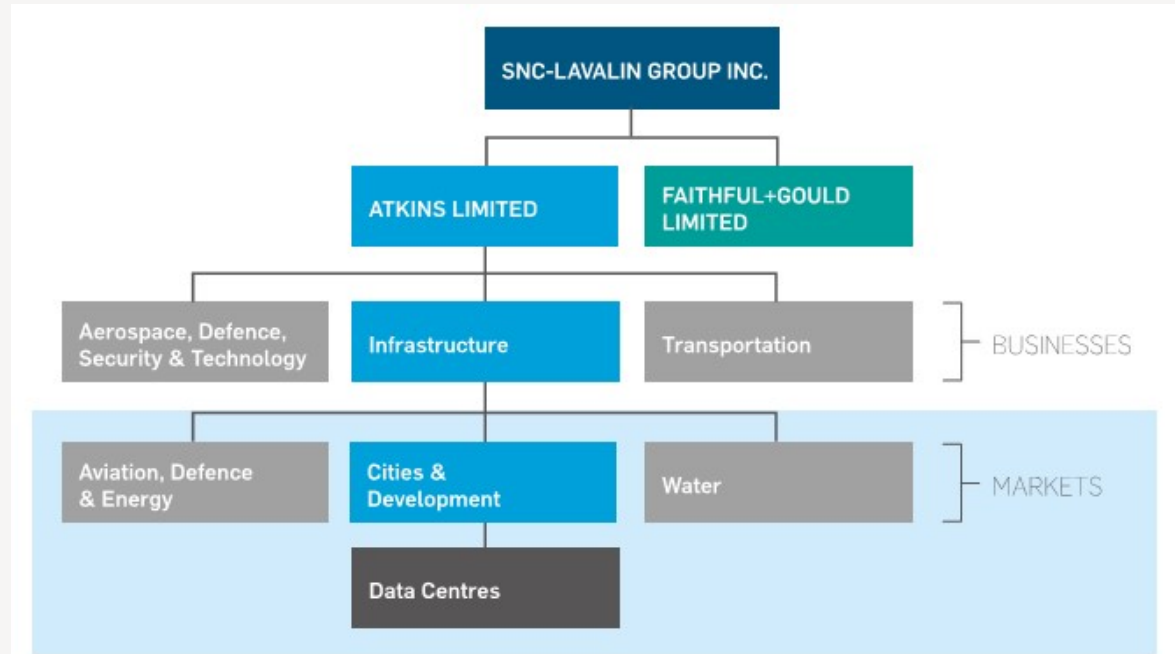
Construction & Project Management



Operations & Maintenance



Sustaining Capital



Data Centres play an important role in the Energy market, stimulating investments in Renewable Energy, in the power Grid and challenging its robustness due to the dynamic effect of large connected loads

# National Critical Infrastructure and Climate Change Plan

*Are we ready?*

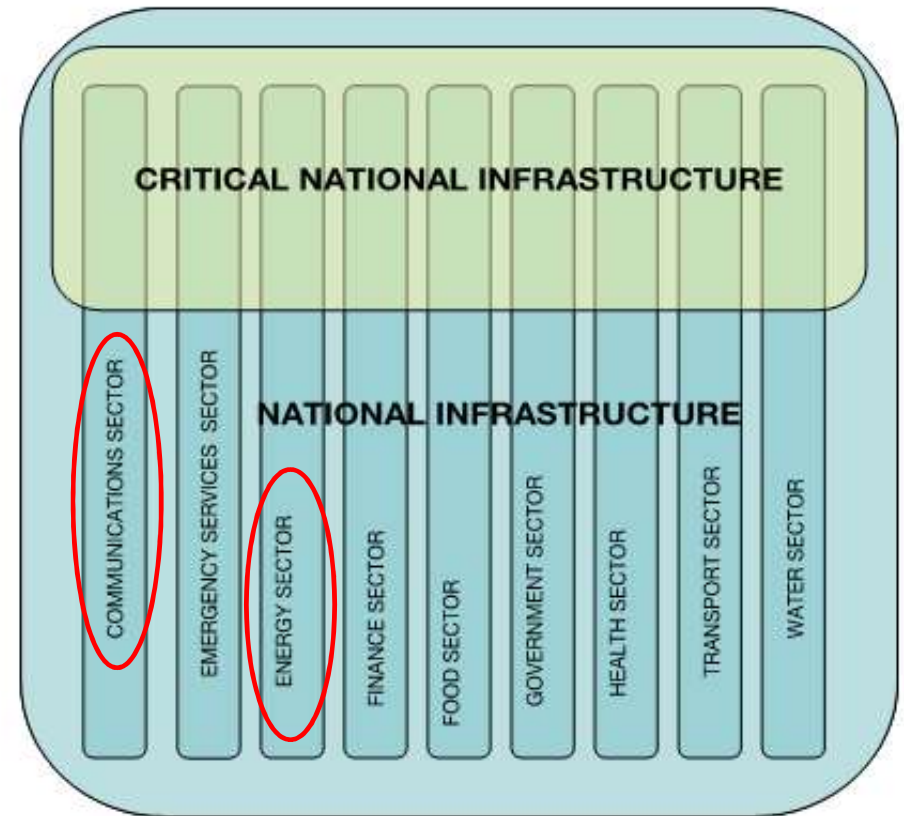
# Critical Infrastructure

## 2011 – Preparing Scotland

- › The strategy focused on Scotland’s contribution to infrastructure security and resilience with a specific interest on NCI assets.



<https://www2.gov.scot/Resource/Doc/346469/0115308.pdf>



# HV Infrastructure Reinforcement

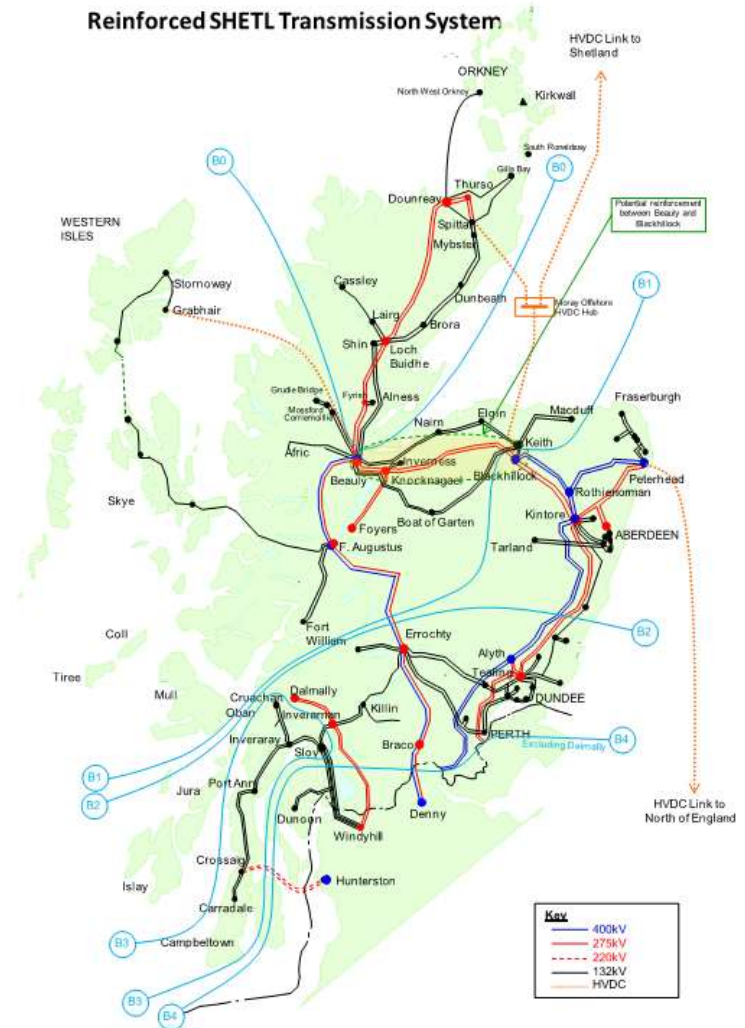
## 2012 – ENSG (now SSF)

- › The ENSG was jointly chaired by the Department for Business, Energy and Industrial Strategy (BEIS) and Office of Gas and Electricity Markets (Ofgem). **Its broad aim was to identify, and co-ordinate work to help address key strategic issues that affect the electricity networks in the transition to a low-carbon future.**
- › ***HV Transmission Lines Reinforcement***
- › Under the Gone Green 2011 scenario 12 about **6.3GW** of new **generation** would be connected by the end of 2020 in SHETL’s area. This includes
  - › 3.5GW of onshore wind
  - › 2.2GW of offshore wind
  - › 0.6GW of marine generation.

[https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment\\_data/file/48274/4263-ensgFull.pdf](https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/48274/4263-ensgFull.pdf)

**OUR ELECTRICITY TRANSMISSION NETWORK:  
A VISION FOR 2020**

## Reinforced SHETL Transmission System



# Energy Strategies

## 2017 – UKERC

- › UKERC welcomes the **Scottish Government's energy and climate policy ambition**, and applaud the valuable lead it is taking on energy. This has the potential to bring economic and social advantages.

### Key Elements:

- › **Bio-Energy**
- › Renewable generation tends to be located in different places from fossil fuelled generation; power flows on the network change as a result, giving rise to a possible need for **network reinforcement**.
- › the Plan envisages a need for £7bn spending on transmission networks by 2032
- › **Resilience and Grid Stability**



**'Scottish Energy Strategy: The Future of Energy in Scotland'** Scottish Government, Edinburgh  
**Consultation response by the UK Energy Research Centre (UKERC)**

<http://www.ukerc.ac.uk/asset/0E390E4B-94DF-4C9C-AE9EF53CA25077BF/>

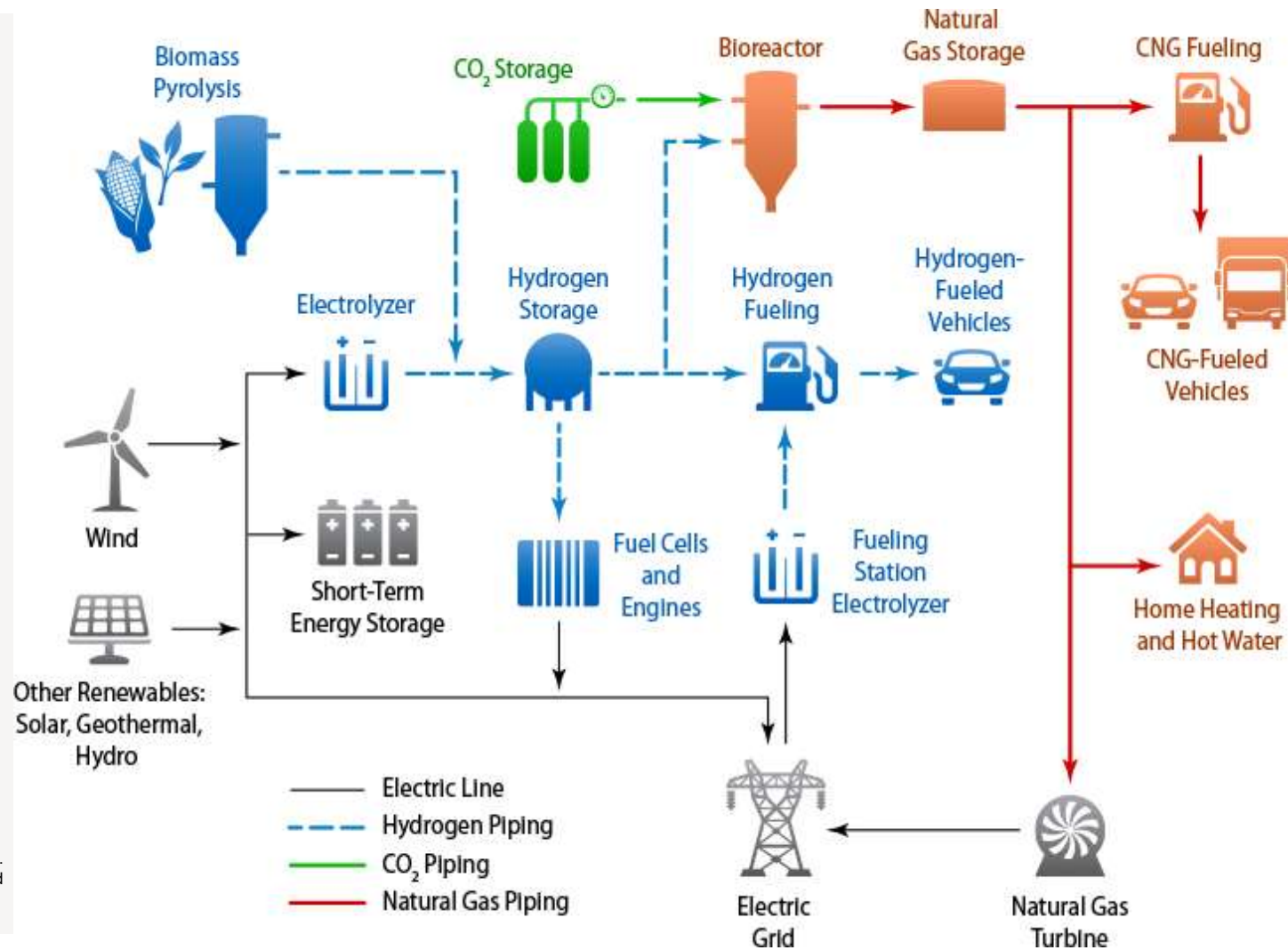


# “Green” Generation Network

- › **Bio-Energy**
- › **Biomass**
- › **Pyrolysis**
- › **Anaerobic Digestion**
- › **Natural Gas**
- › Wind Farms
- › Solar
- › Hydro
- › **Resilience and Grid Stability**

<https://www.nrel.gov/hydrogen/renewable-electrolysis.html>

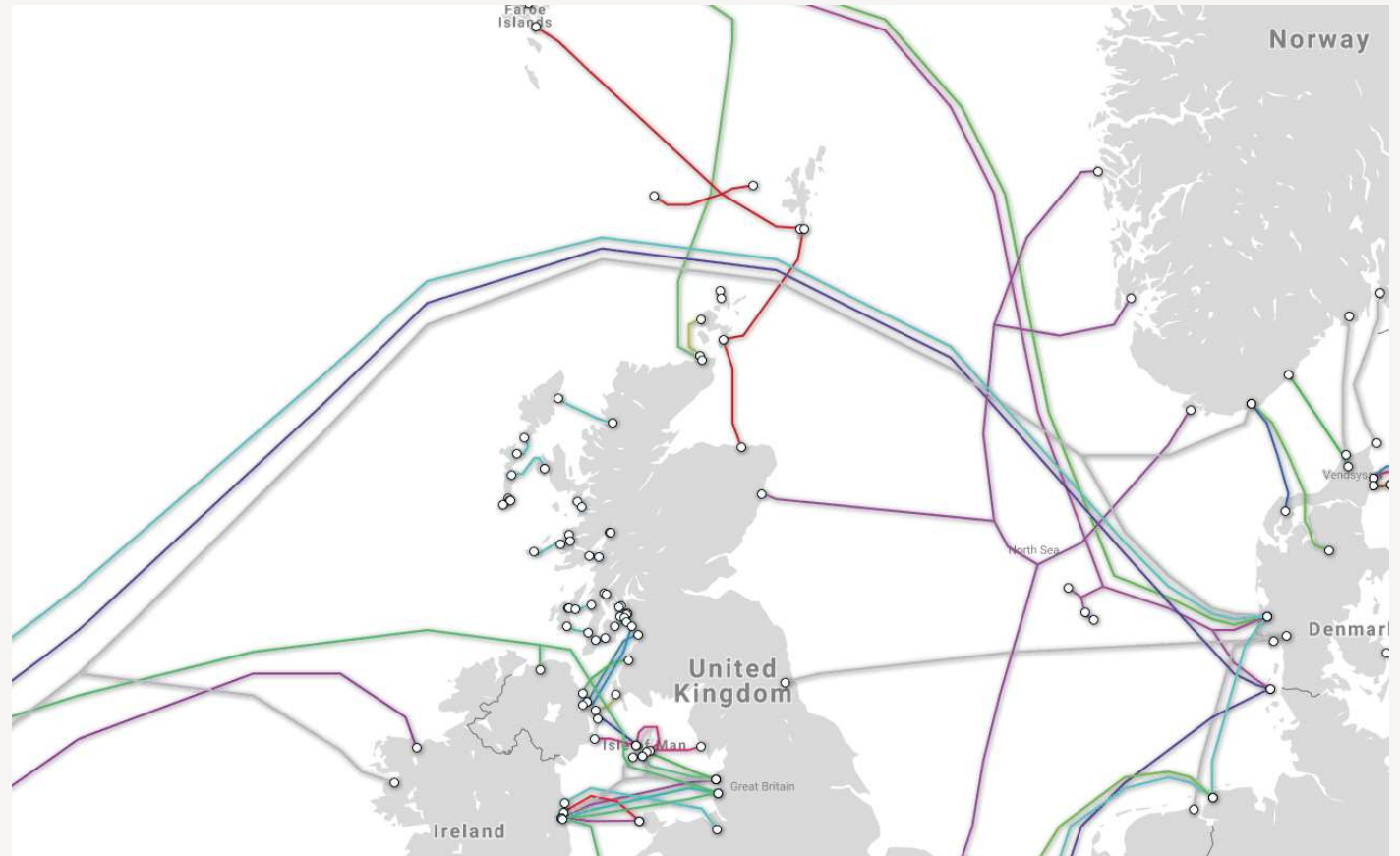
The National Renewable Energy Laboratory is a national laboratory of the U.S. Department of Energy, Office of Energy Efficiency and Renewable Energy, operated by the Alliance for Sustainable Energy, LLC.



# Fibre Availability

- › Scotland mainly connected to O&G Dedicated Fibre SubSea Networks
  - › FARICE-1
  - › SHEFA-2
  - › TampNet O.S. FOC
- › Any future development?

<https://www.submarinecablemap.com/#/>



# Data Centres and their impact on NCI and Environment

*What next?*

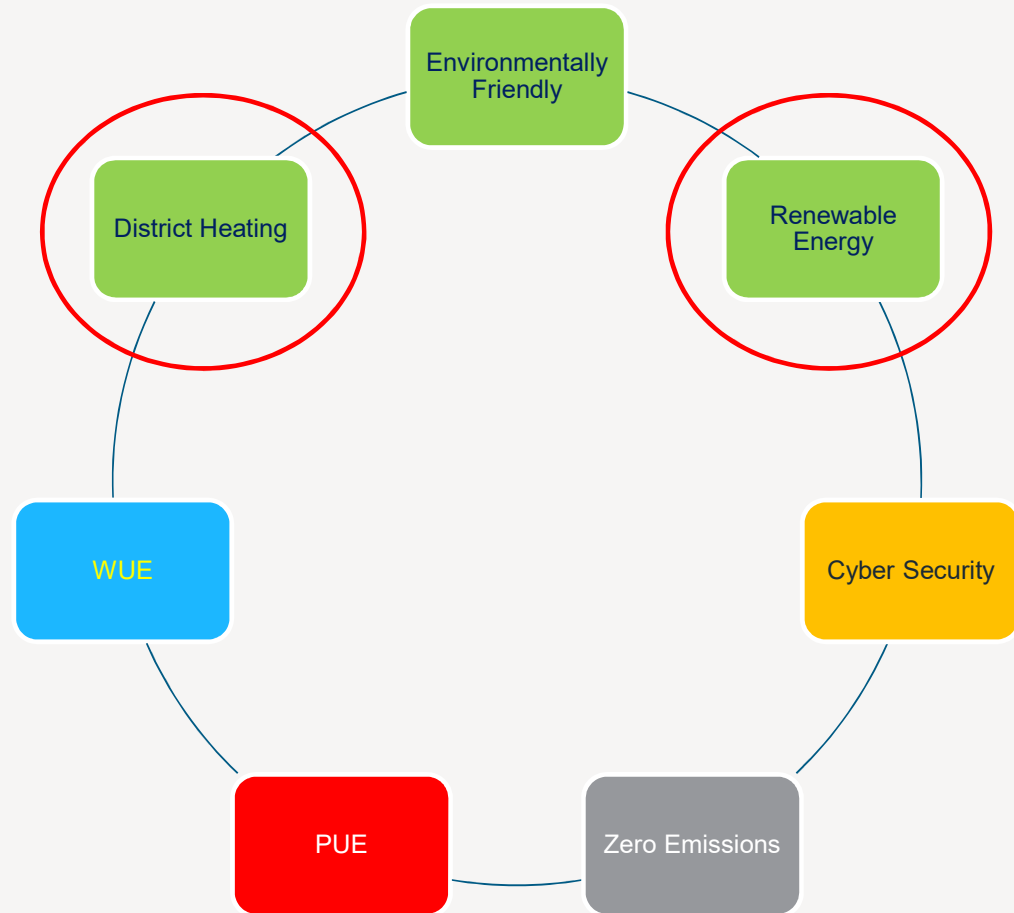
# Data Centre Design Trends

## Environment and Energy Saving Measures

- › *AI Algorithms to control:*
  - › *cooling optimisation*
  - › *Data reduction analysis*
  - › *Electrical faults prediction*
- › *Move Add Changes (MAC) Operations by Robotics, AR and VR.*

## Current Market Policies

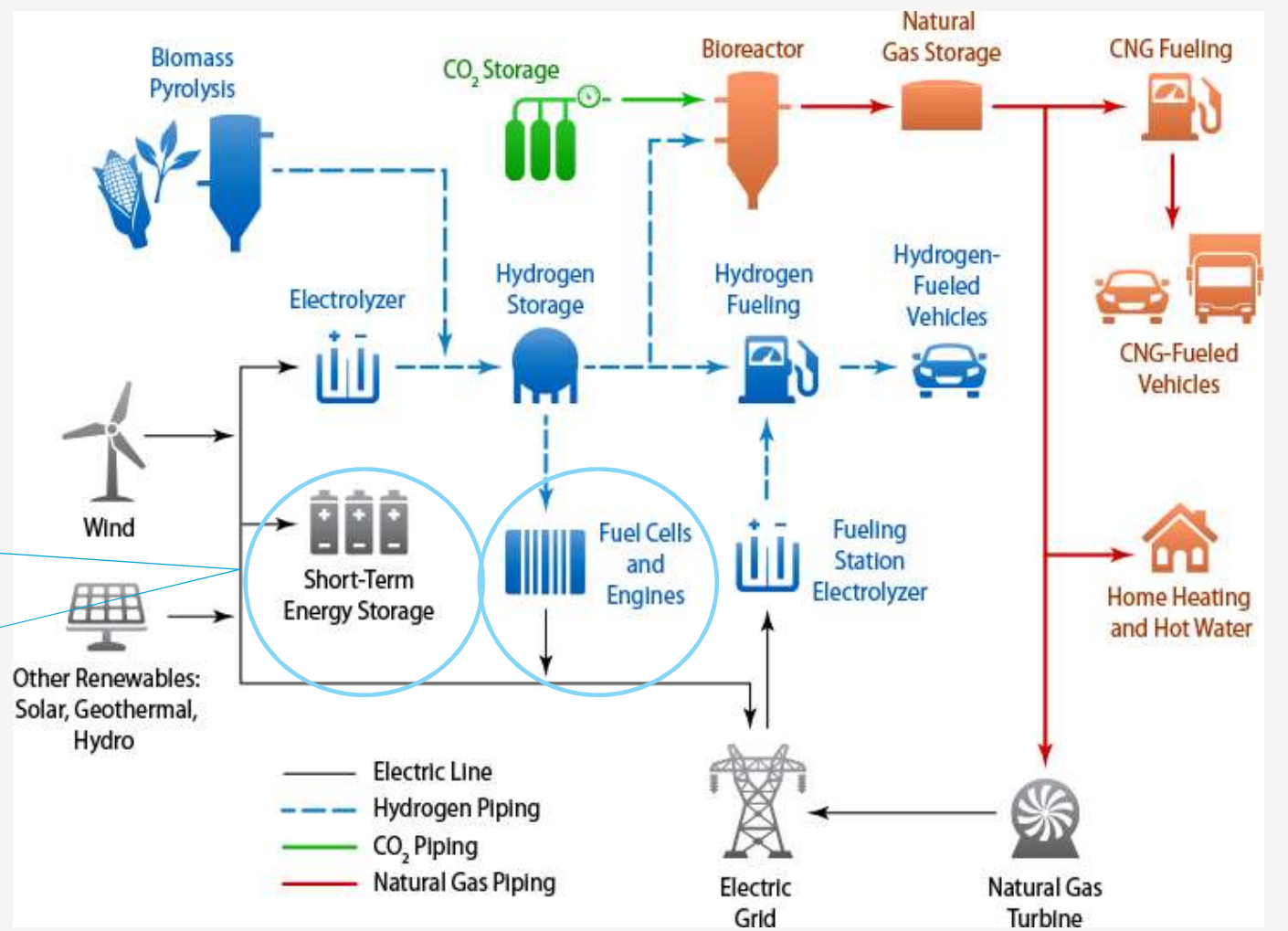
- › JRC GPP for Data Centres
- › NIS Directive
- › FCA/BoE Operational Resilience
- › Heat Networks (Billing and Metering) regulations



# Integration in Green Networks

Short-Term Energy Storage (UPS Batteries)

or Fuel Cells (on Site Generation) offered by modern Data Centres Power Systems



# Grid Connected Battery Storage Systems



**Utilities are starting to invest in big batteries instead of building new power plants**

February 22, 2019 11.42am GMT

This is what a 5-megawatt, lithium-ion energy storage system looks like. Pacific Northwest National Laboratory



7 March 2019 – Host in Scotland - Edinburgh



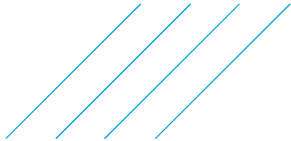
# Grid Connected Battery Storage Systems



NeoEn-Tesla – 100MWh Battery Storage Plant in South Australia



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# The Li-ion Battery Advent

**Grid-scale lithium-ion battery costs per kilowatt hour**

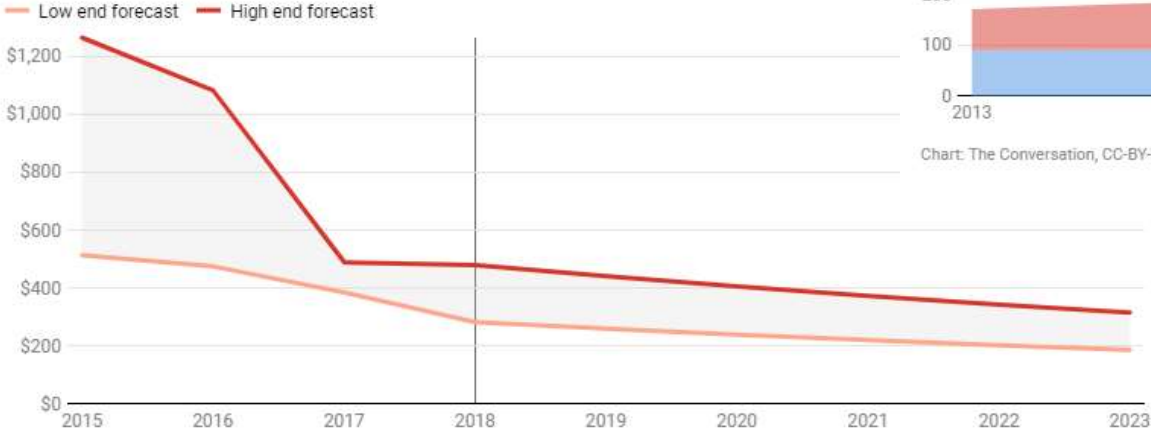


Chart: The Conversation, CC-BY-ND • Source: [Lazard](#) • [Get the data](#)

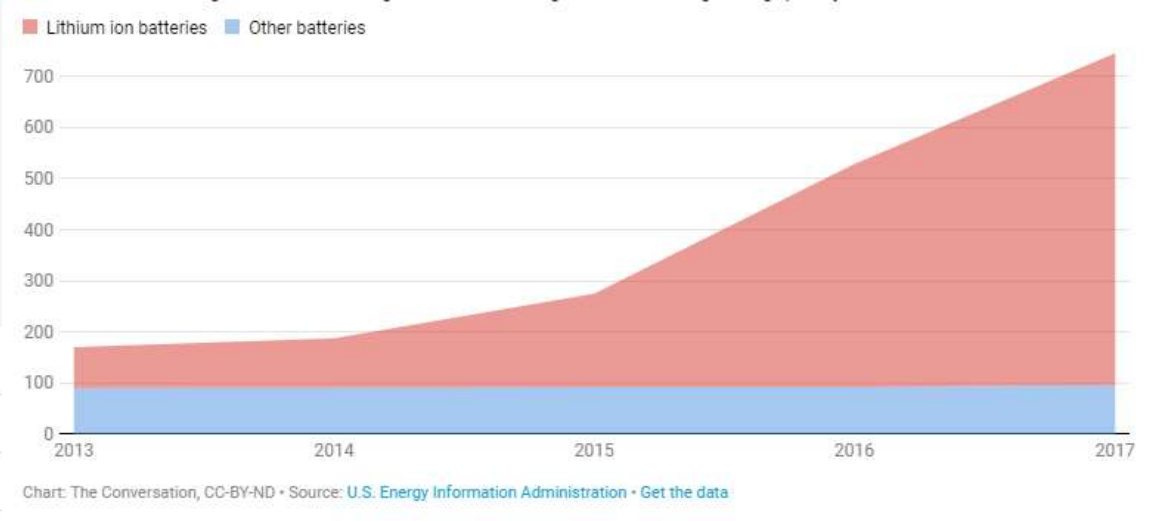


Chart: The Conversation, CC-BY-ND • Source: [U.S. Energy Information Administration](#) • [Get the data](#)

**The amount of storage utilities are using, measured in megawatt hours**



7 March 2019 – Host in Scotland - Edinburgh



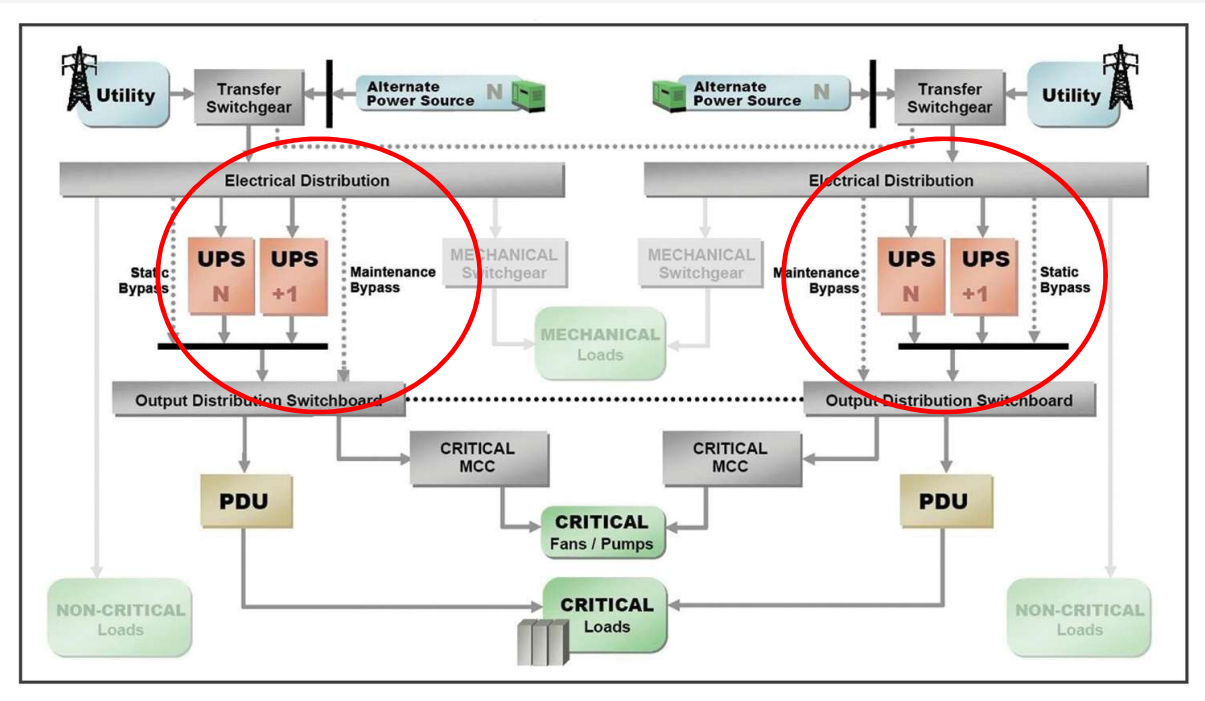
# DC UPS Grid Connected Solutions

## › Catalysts

- › Energy Smart Systems
- › SDP (Software-Defined Power)
- › Grid Connected UPSs

## › Energy Storage

- › UPS Li-ion Batteries



# DC UPS Grid Connected Solutions

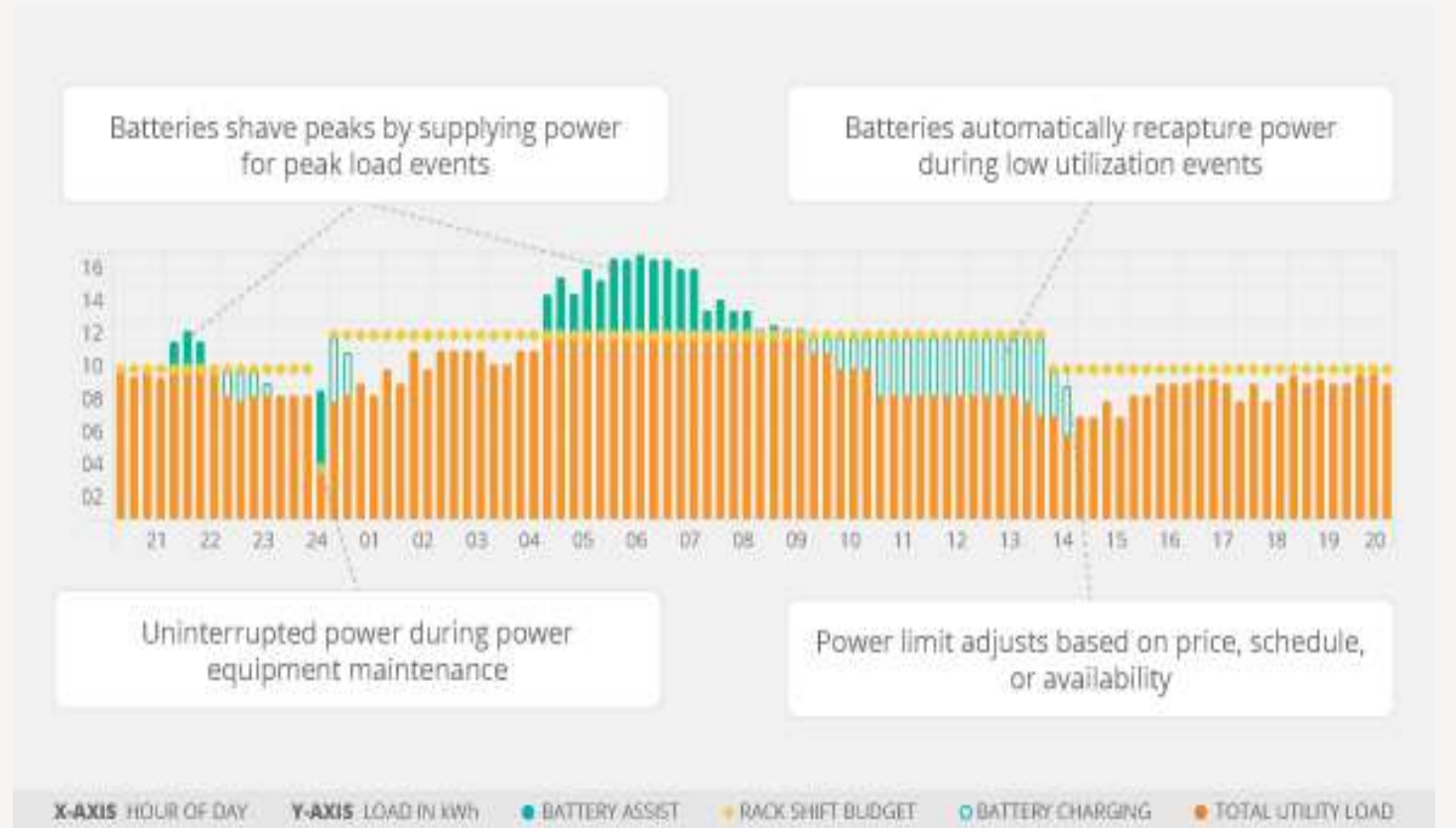
## › Catalysts

- › Energy Smart Systems
- › SDP (Software-Defined Power)
- › Grid Connected UPSs

## › Energy Storage

- › UPS Li-ion Batteries

## › Peak Shaving/Lopping



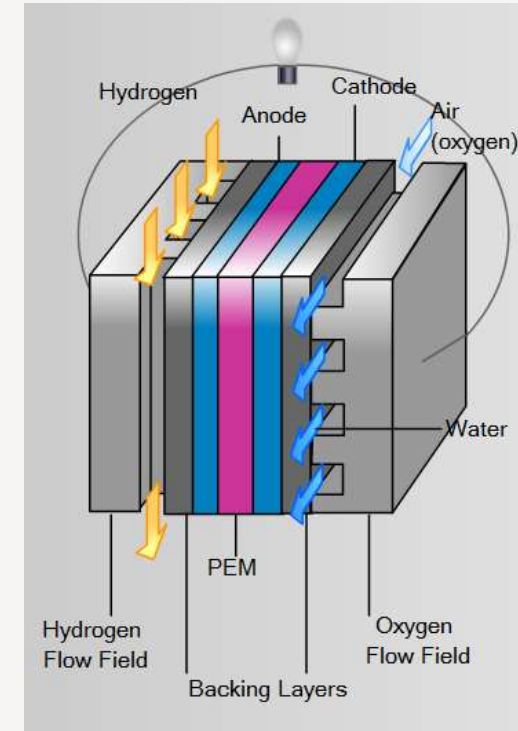
# Hydrogen Fuel Cells

## The New Back Up Generators?

- › Hydrogen: 1 liter = 0.07kg = 0.78Nm<sup>3</sup>
- › Diesel: 1 liter = 0.85kg = 0.001m<sup>3</sup>
  
- › 1MW Hydrogen Fuel Cell: 750 Nm<sup>3</sup>/hr
- › 1MW Diesel Generator: 250 l/hr
  
- › **1MW HFC Containers (x2): 60m<sup>2</sup>**
- › 1MW Diesel Genset Container: 18m<sup>2</sup>
  
- › Key Positive Factors:
- › DC Output
- › Fuel cells have no moving parts. They are thus much more reliable than traditional engines.

*Water + Electricity = Hydrogen*

**Hydrogen + Oxygen = Electricity + Water Vapor**



# Hydrogen Fuel Cells Data Centres



<https://blogs.microsoft.com/green/2017/09/24/redesigning-datacenters-advanced-energy-future/>

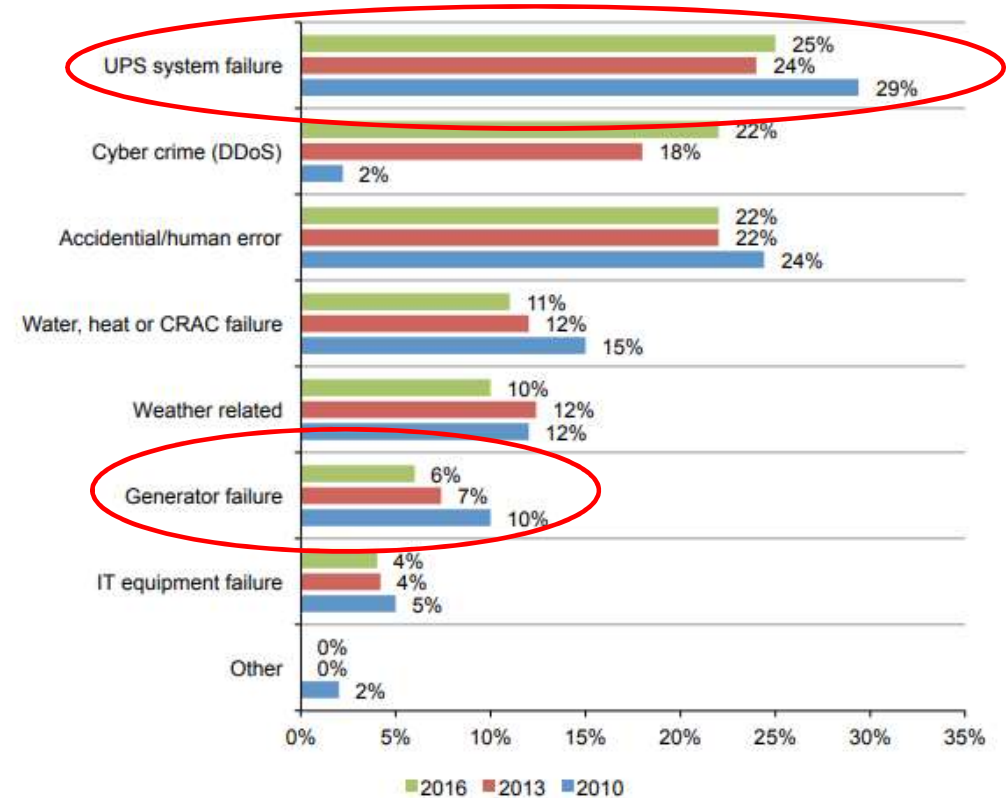


# Risky Business?

- › Fire and Recycle Issues associated with Li-Ion Batteries
- › Hydrogen Production and Storage
- › Ponemon Institute 2016 (Failure Rates)
- › According to Uptime Institute *Tier Standard: Topology*, **the only reliable source of power for a data center is the engine-generator plant.** This is because utility power is subject to unscheduled interruption even in places with reliable power grids.

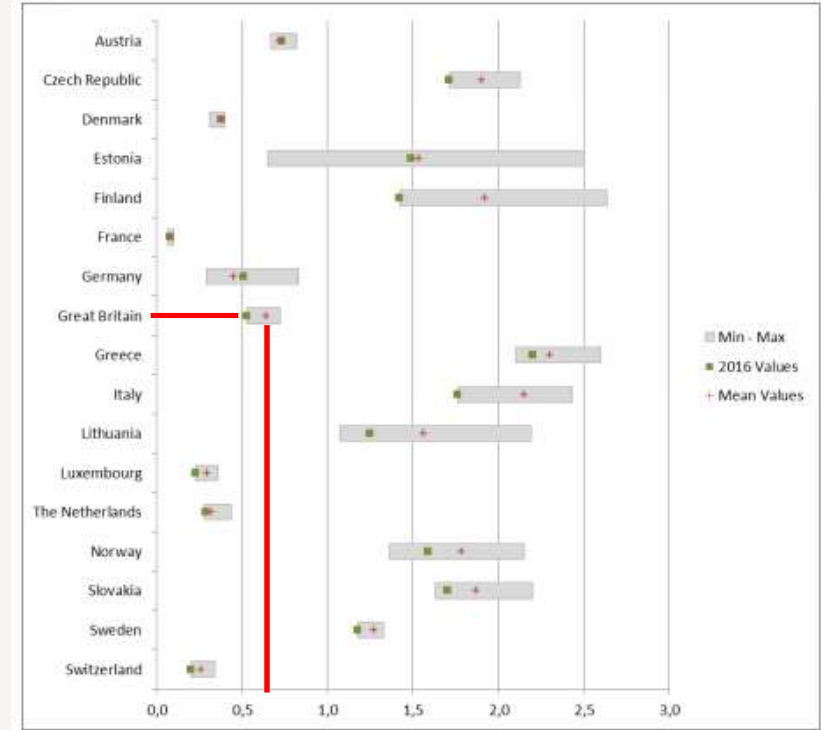
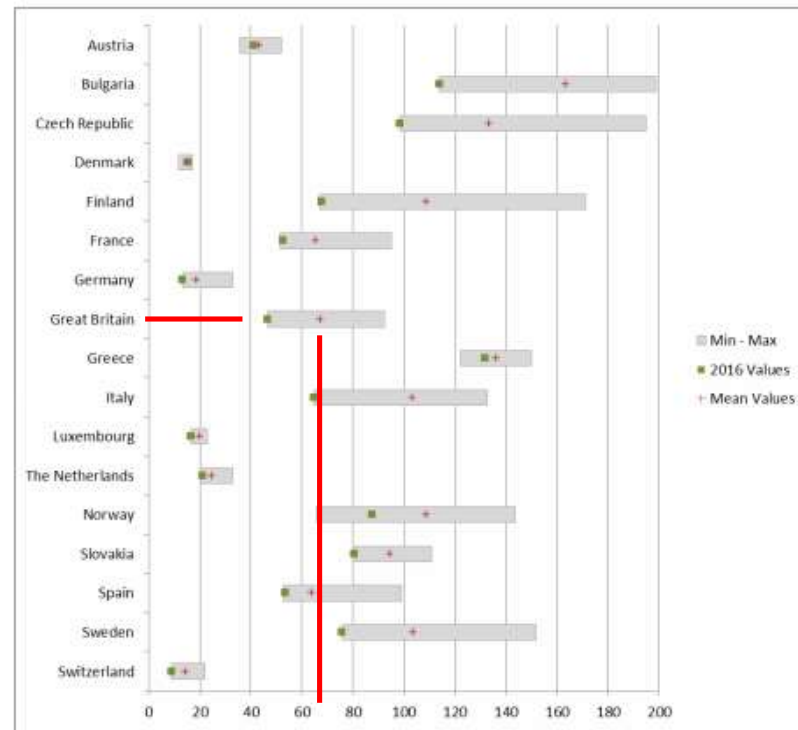
**Bar Chart 9: Root causes of unplanned outages**

Comparison of 2010, 2013 and 2016 results



# Grid Power Quality

- › Unplanned SAIDI including Exceptional Events
- › Unplanned SAIFI including Exceptional Events



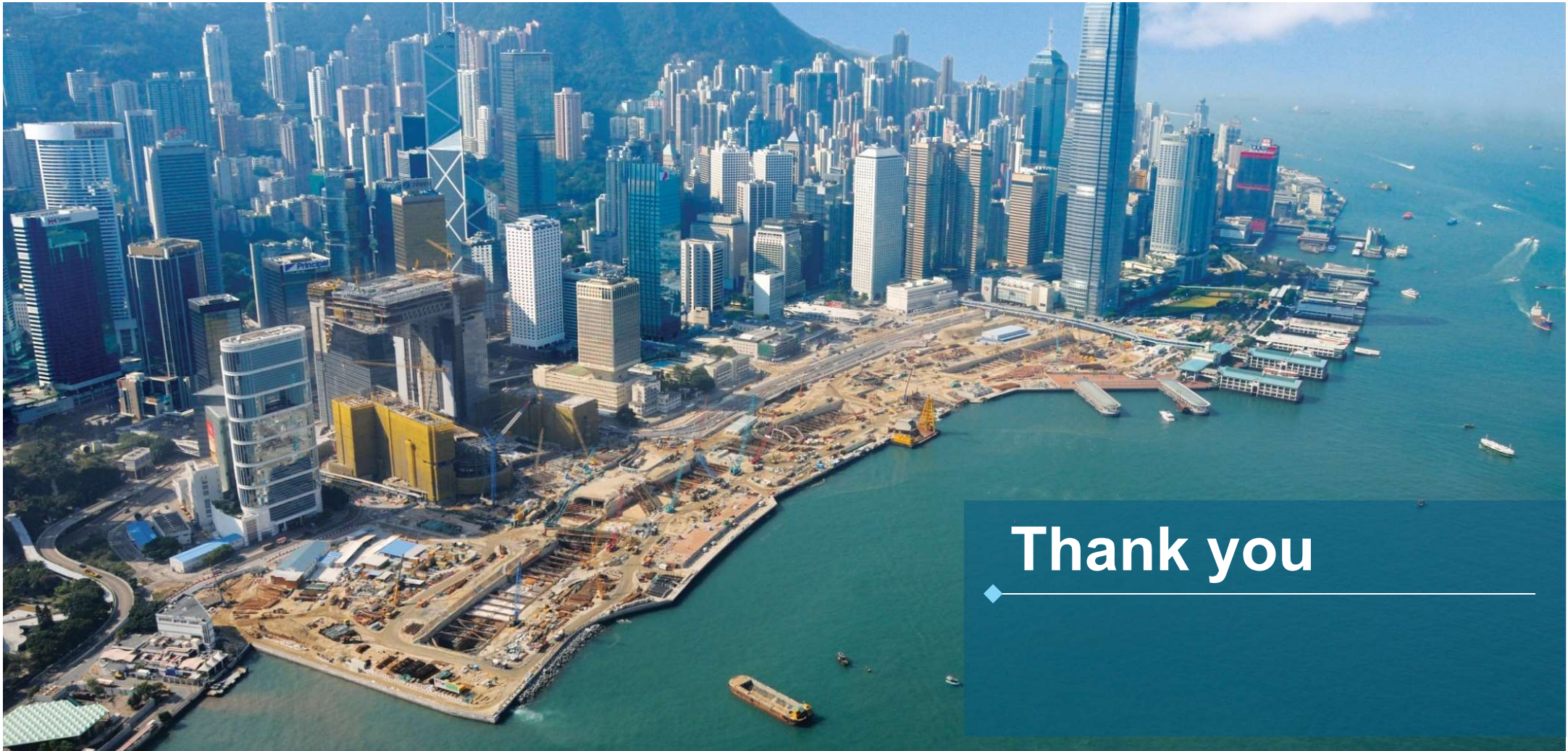
<https://www.ceer.eu/documents/104400/-/-/963153e6-2f42-78eb-22a4-06f1552dd34c>

SAIDI (System Average Interruption Duration Index)  
SAIFI (System Average Interruption Frequency Index)

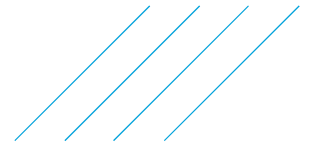


## Summary:

- Data Centres are becoming integral part of the NCI
- Grid Power Quality and Grid Reinforcement
- Sustainable alternative to Back Up Diesel Generation
- Energy Storage Systems
- Radical New Design of Data Centres



Thank you





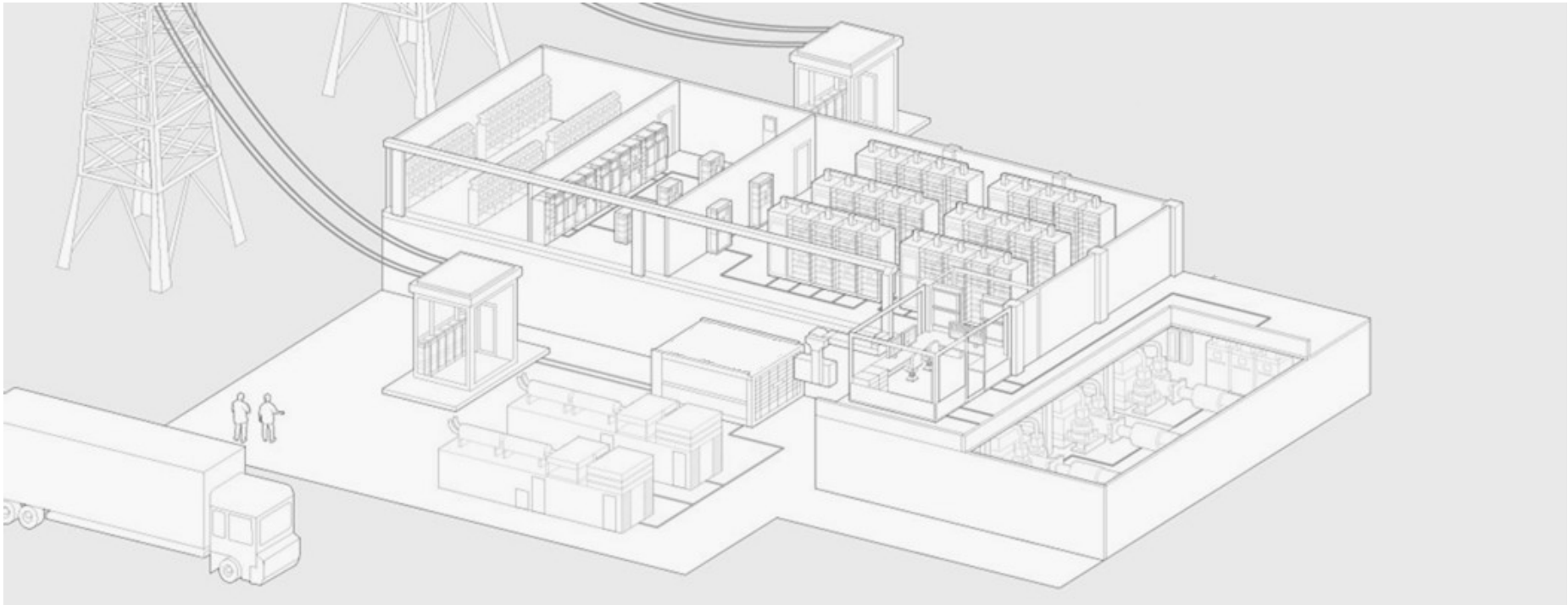
MARCH 7, 2019 | HOST IN SCOTLAND - EDINBURGH

# Elastic Critical Infrastructure

Intelligent data needs intelligent power

# Why Elastic?

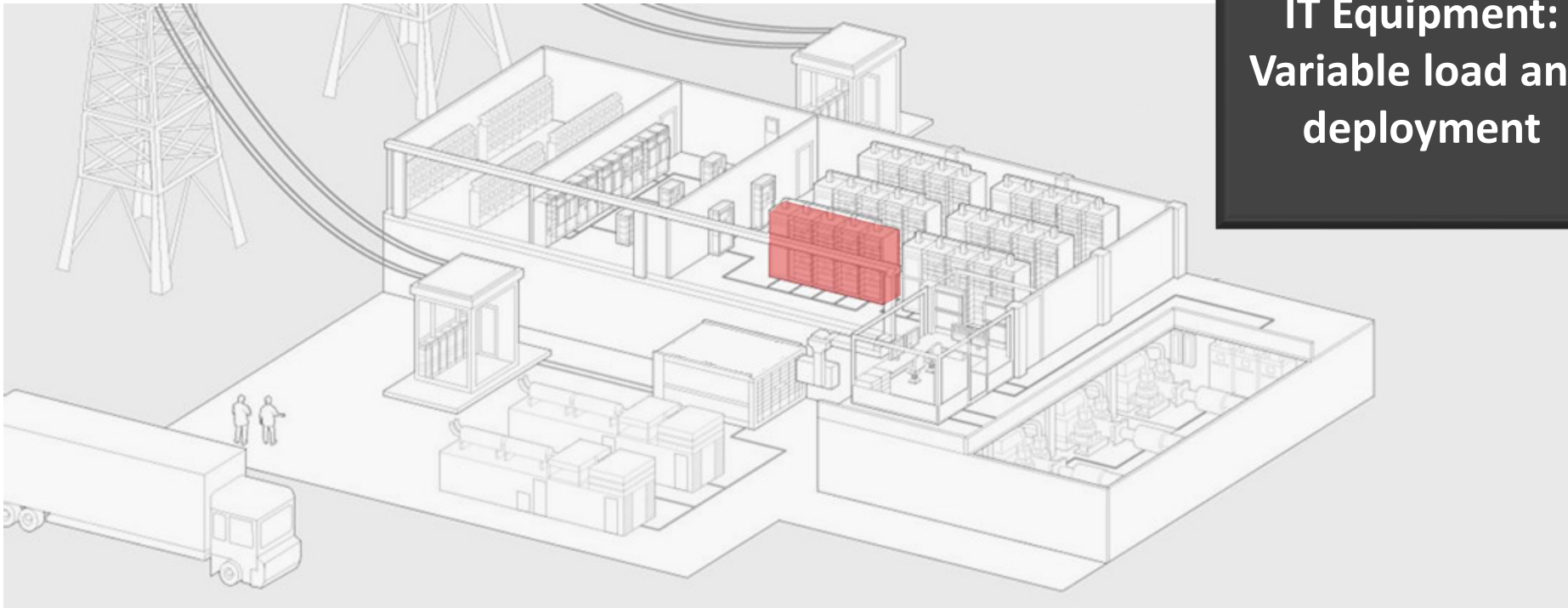
Elastic Critical Infrastructure



# Why Elastic?

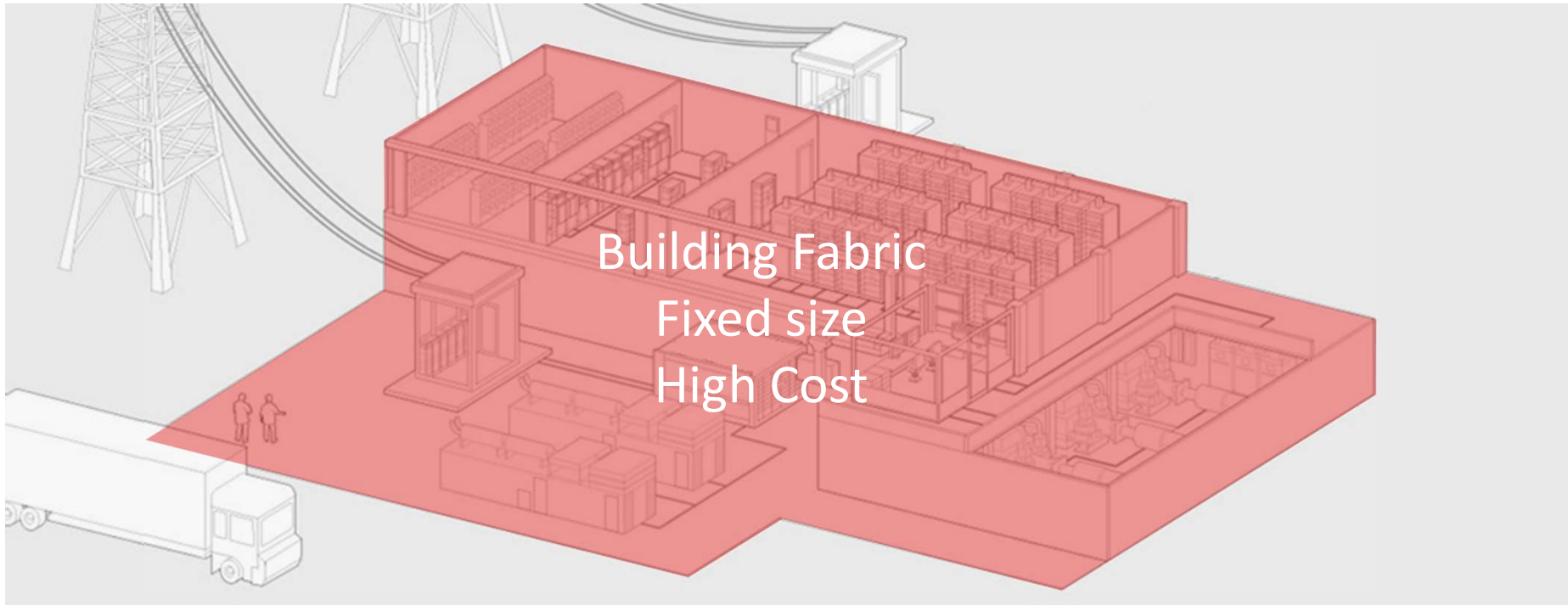
Elastic Critical Infrastructure

**IT Equipment:  
Variable load and  
deployment**



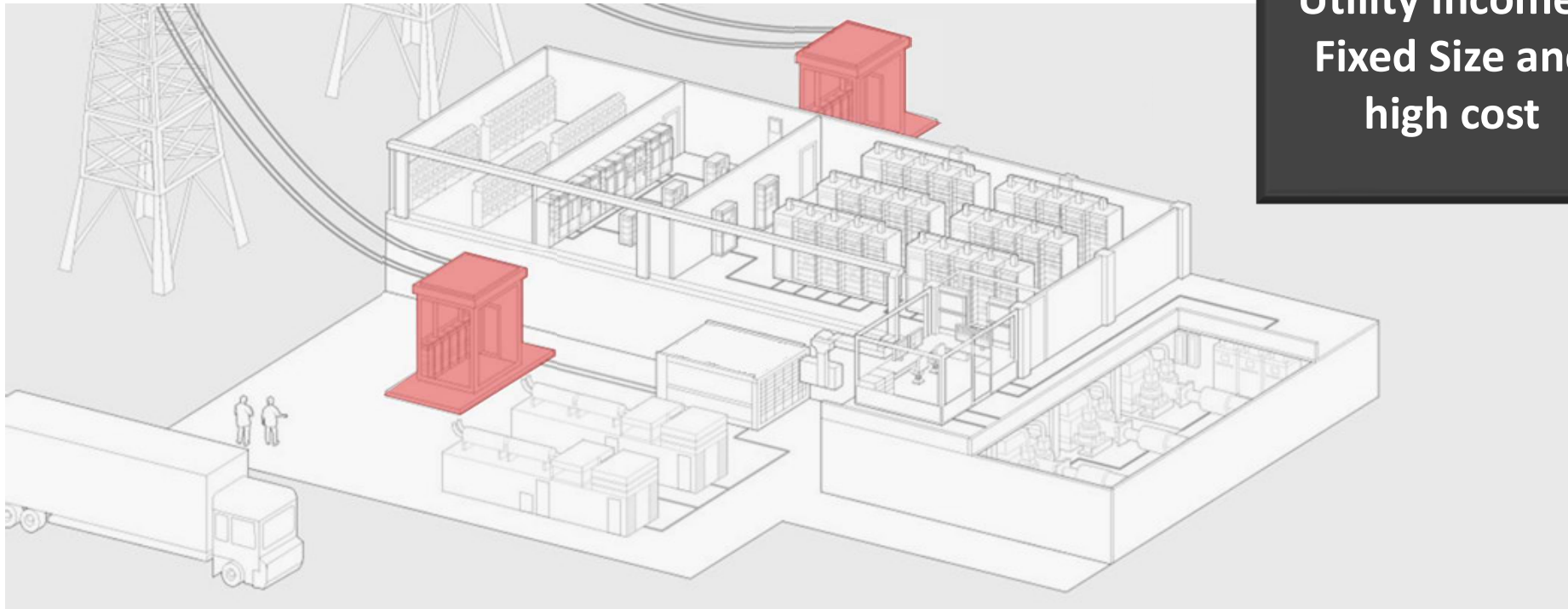
# Why Elastic?

Elastic Critical Infrastructure



# Why Elastic?

Elastic Critical Infrastructure

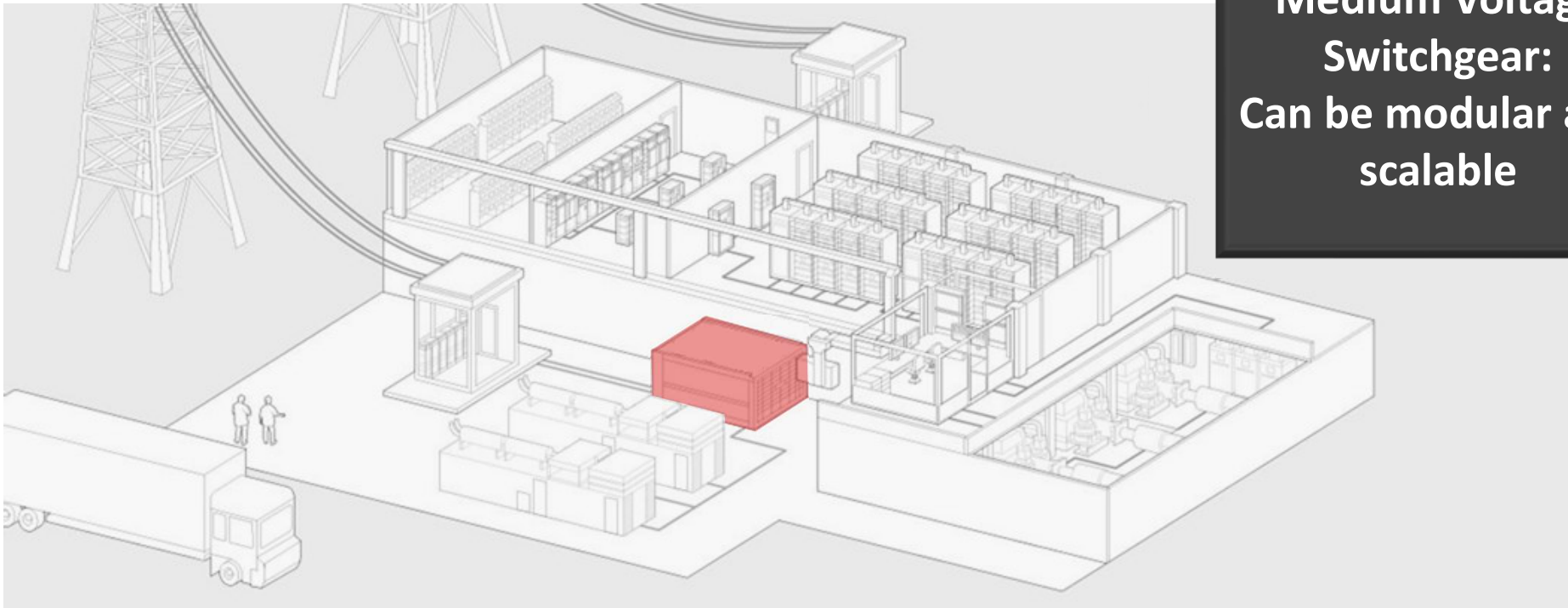


**Utility Incomer:  
Fixed Size and  
high cost**

## Why Elastic?

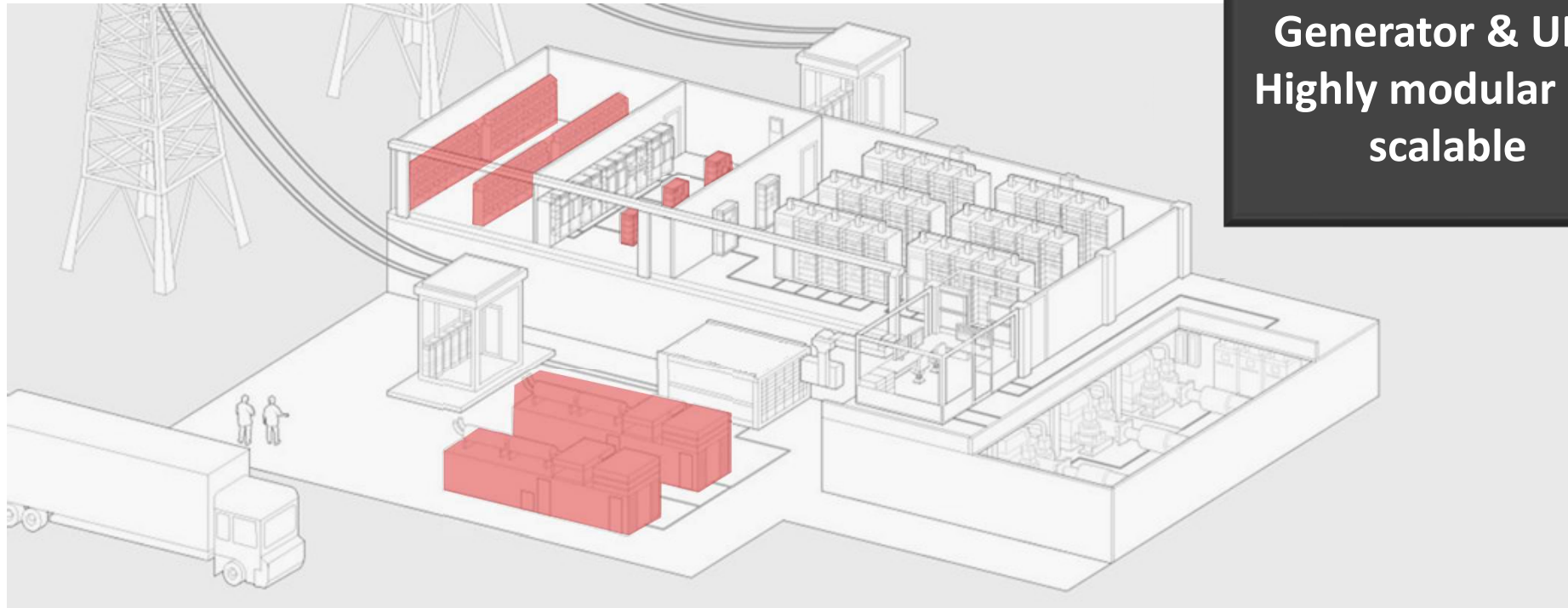
Elastic Critical Infrastructure

**Medium Voltage  
Switchgear:  
Can be modular and  
scalable**



# Why Elastic?

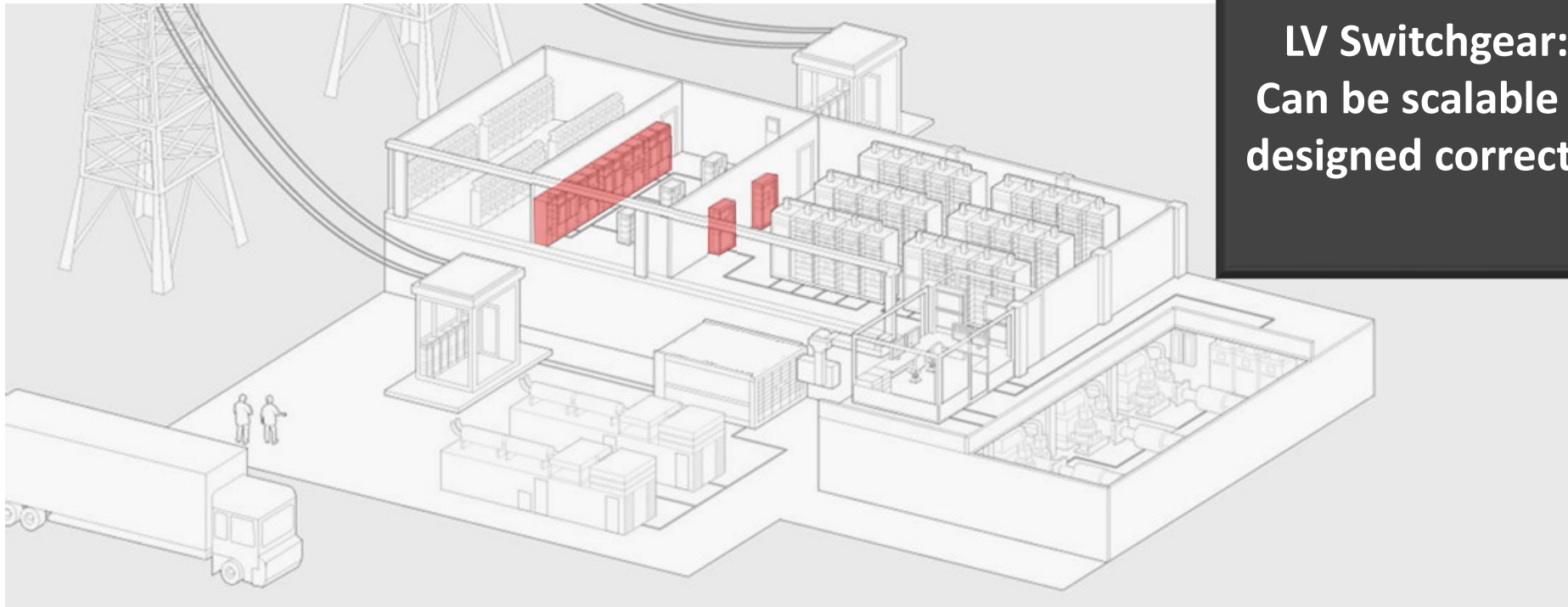
Elastic Critical Infrastructure



**Generator & UPS:  
Highly modular and  
scalable**

# Why Elastic?

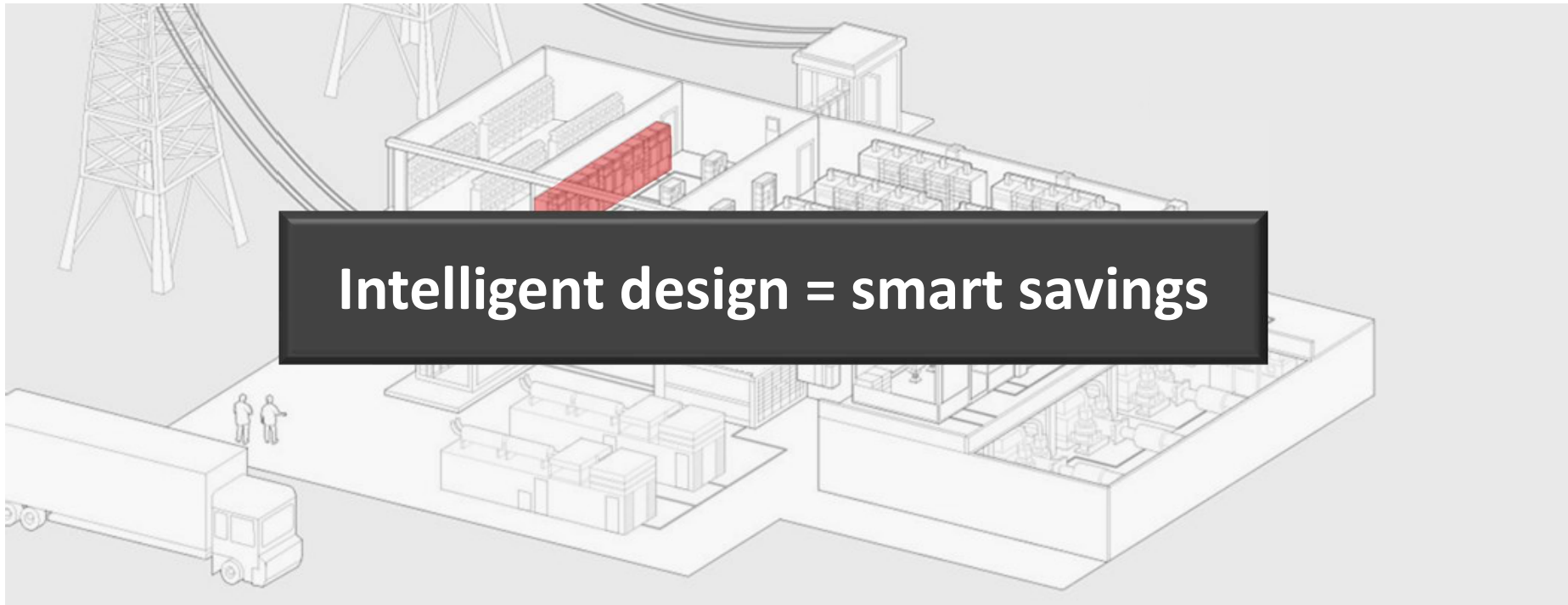
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**LV Switchgear:  
Can be scalable if  
designed correctly**

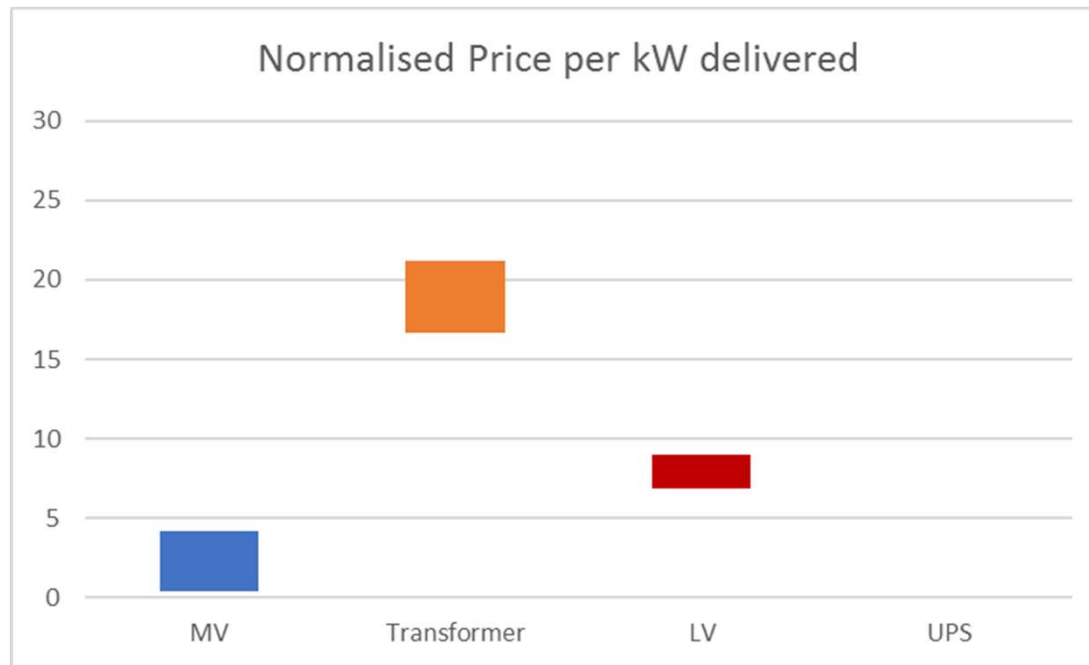
# Why Elastic?

Elastic Critical Infrastructure



## Price variance

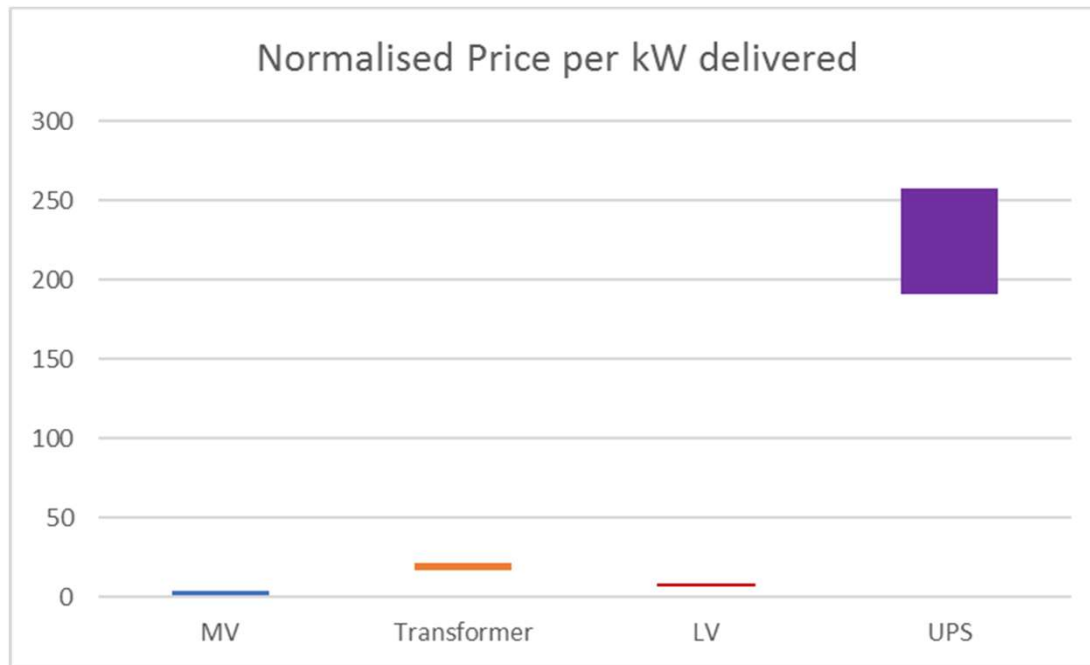
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Per kW of power delivered, not considering redundancy, there is little variation in LV switchgear and Transformer pricing in terms of normalised cost per kW

## Price variance

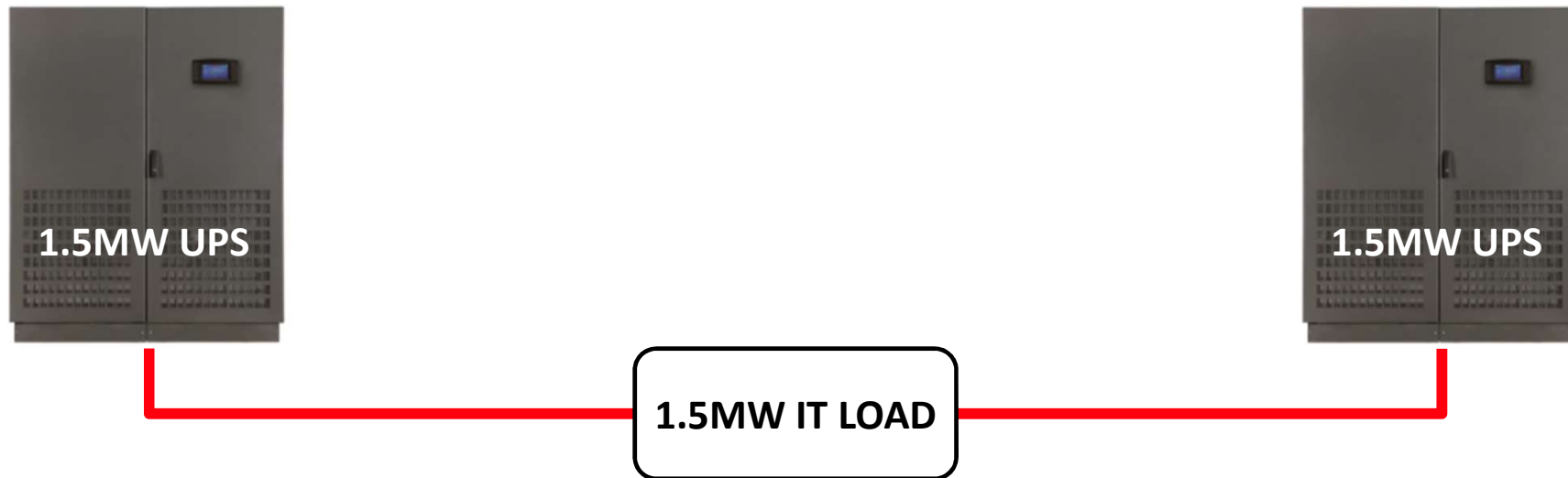
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**However UPS has a very high cost per kW in comparison to LV and MV infrastructure, although cost per kw is reasonably consistent**

## Architectures: 2N System

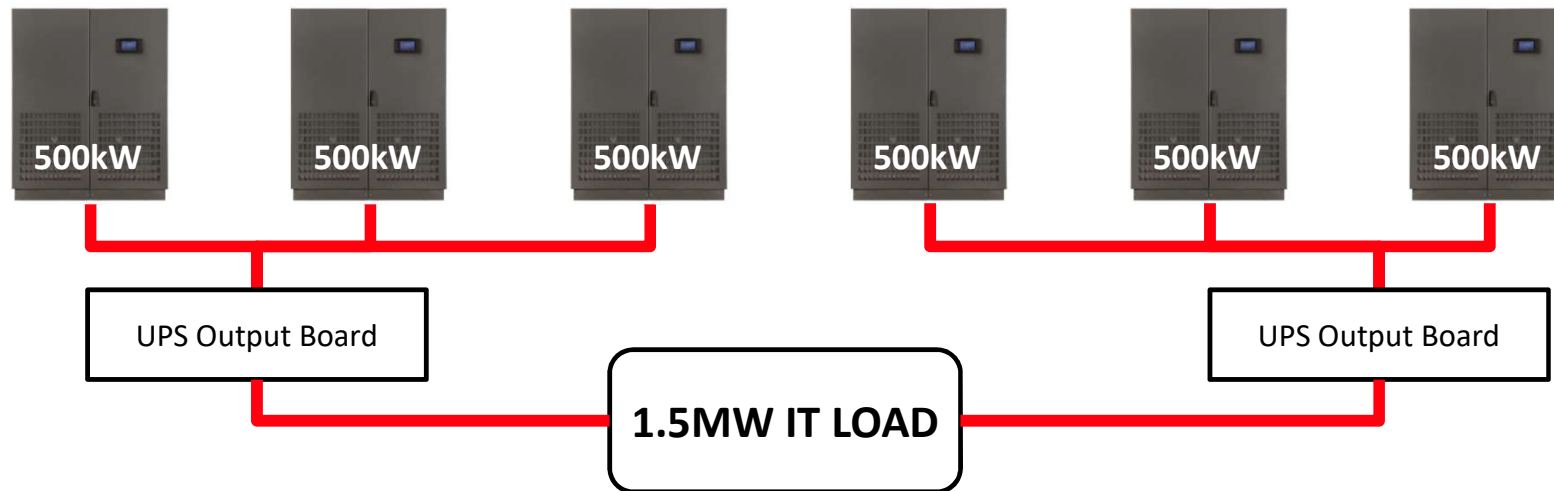
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**Maximum 50% utilisation factor**

## Architectures: 2N System

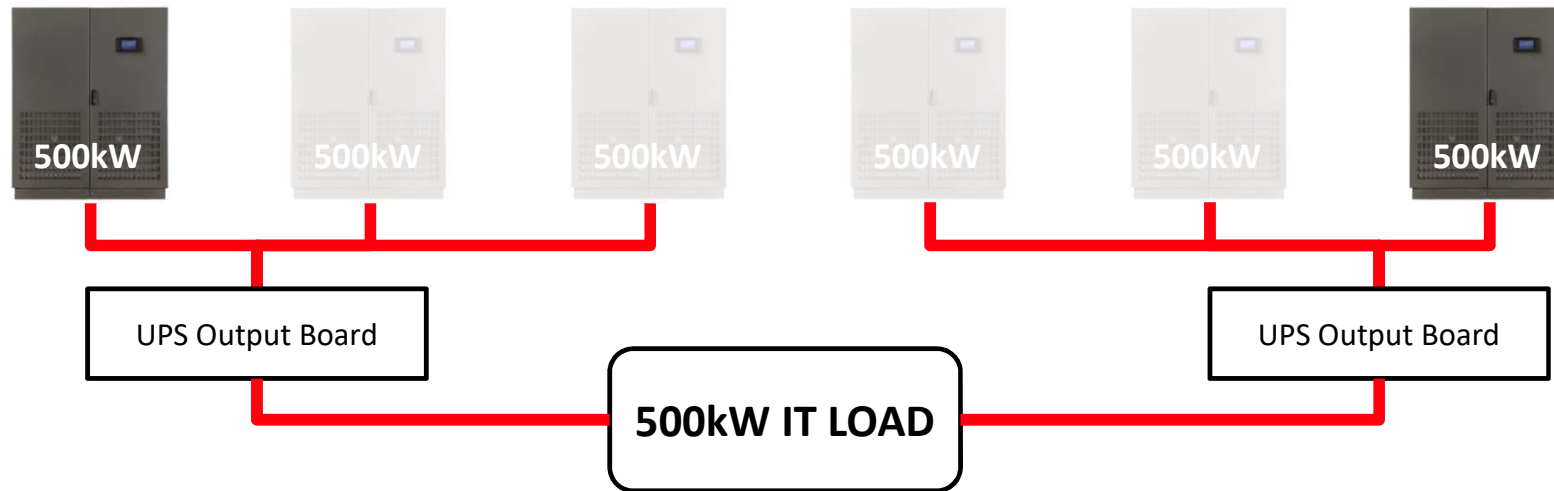
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**Smaller blocks = better utilisation?**

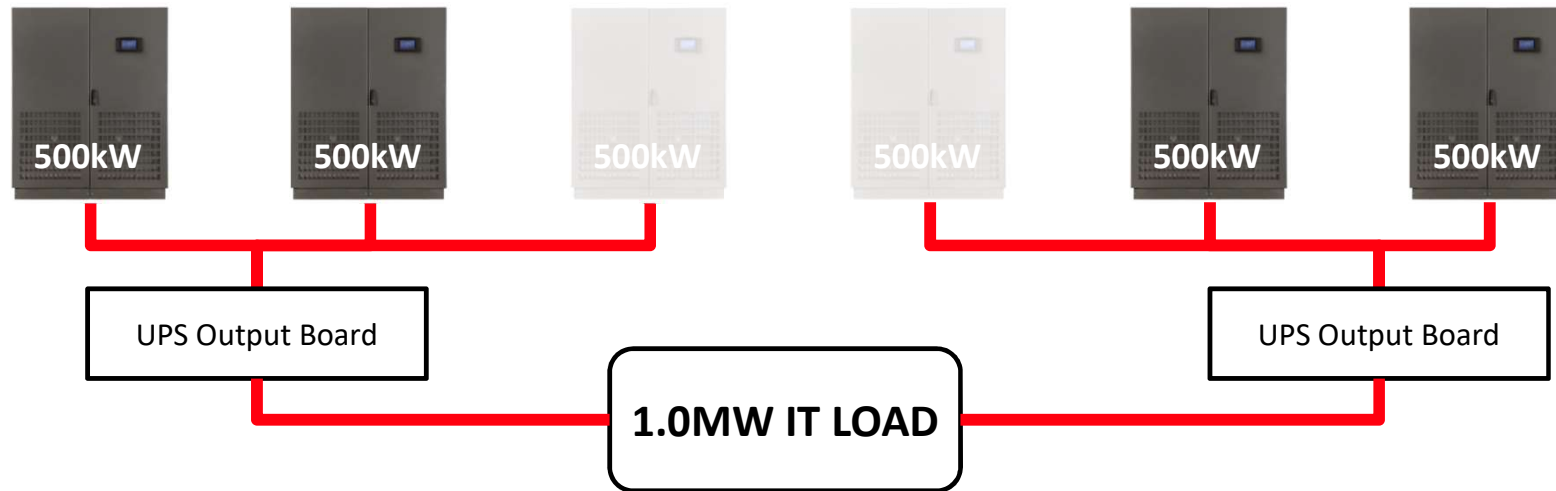
# Architectures: 2N System

Elastic Critical Infrastructure



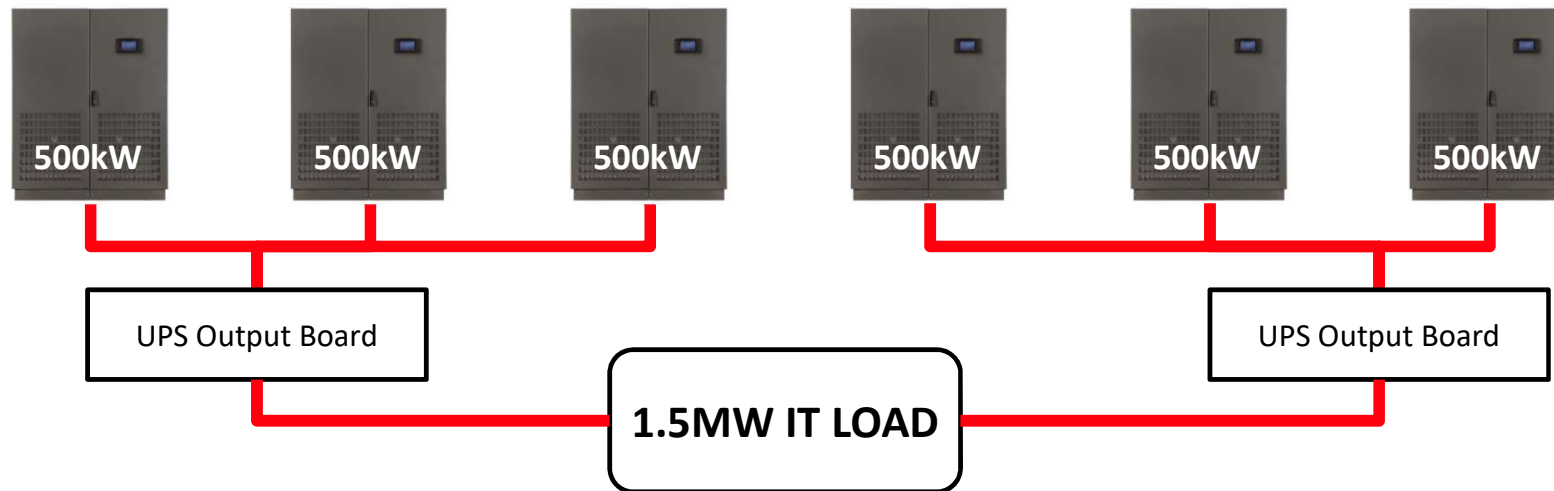
# Architectures: 2N System

Elastic Critical Infrastructure



## Architectures: 2N System

Elastic Critical Infrastructure



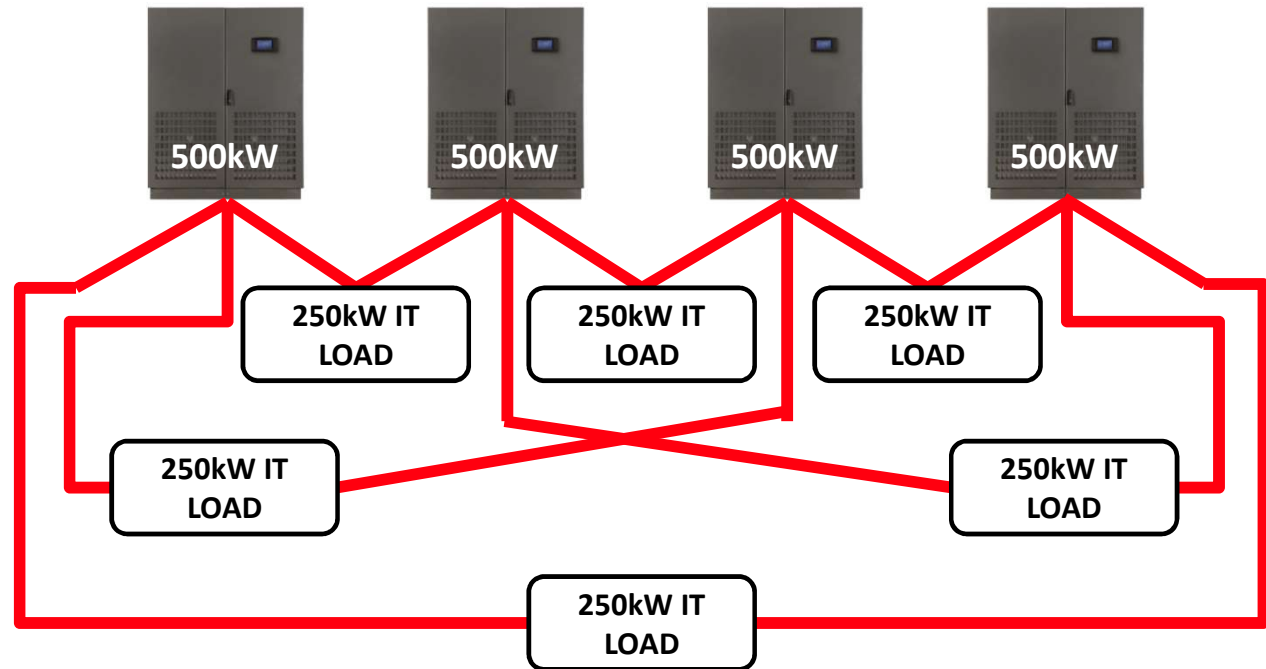
**Maximum 50% utilisation factor**

# Architectures: Distributed Redundant

Elastic Critical Infrastructure

Divide the load into smaller groups

66% utilisation

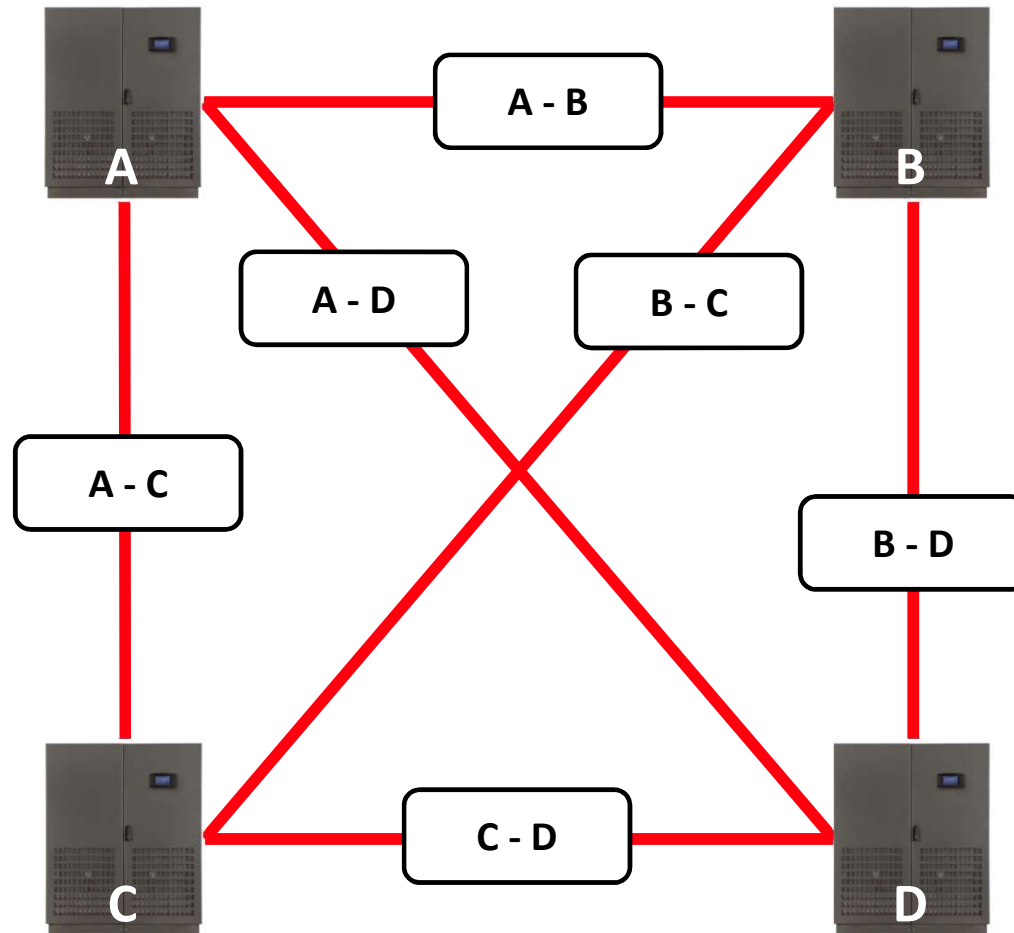


## Architectures: 2N System

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### 4 to make 3 Dist Red

- **UPS = 1.5x load**
- **UF = 66.6%**
- **6 load groups**

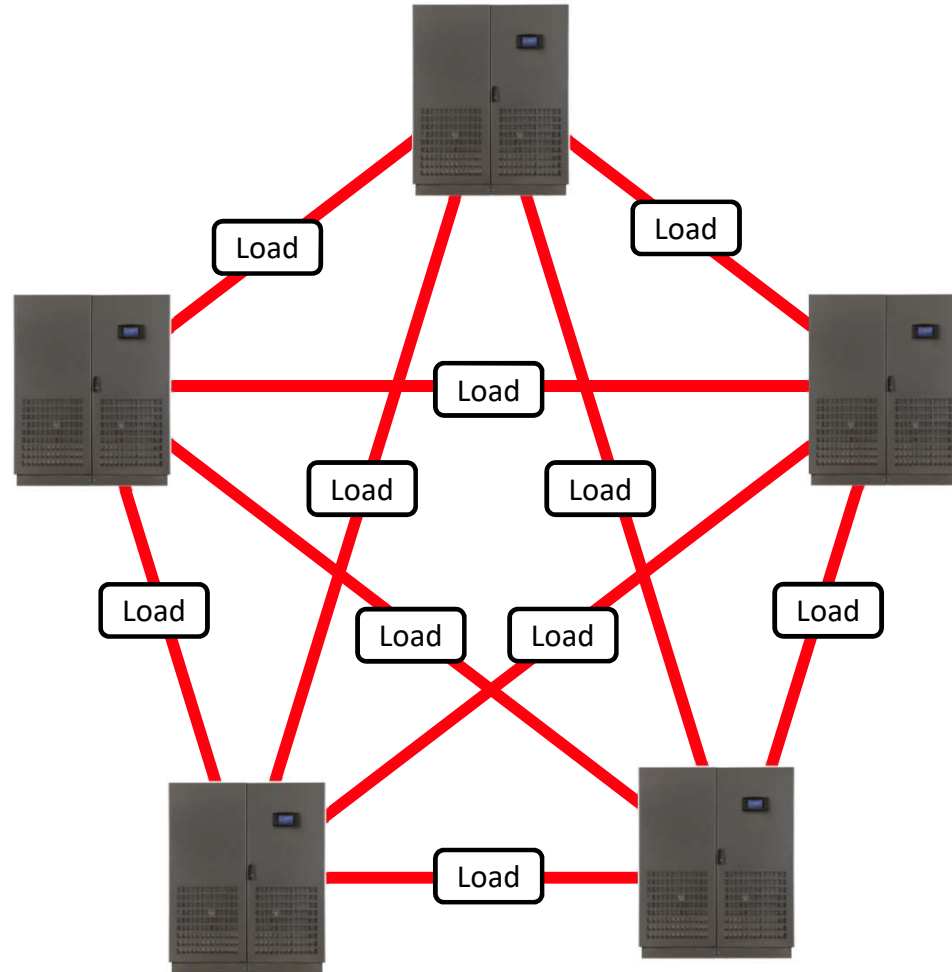


## Architectures: 2N System

Elastic Critical Infrastructure

### 5 to make 4 Dist Red

- **UPS = 1.3x load**
- **UF = 75%**
- **10 load groups**

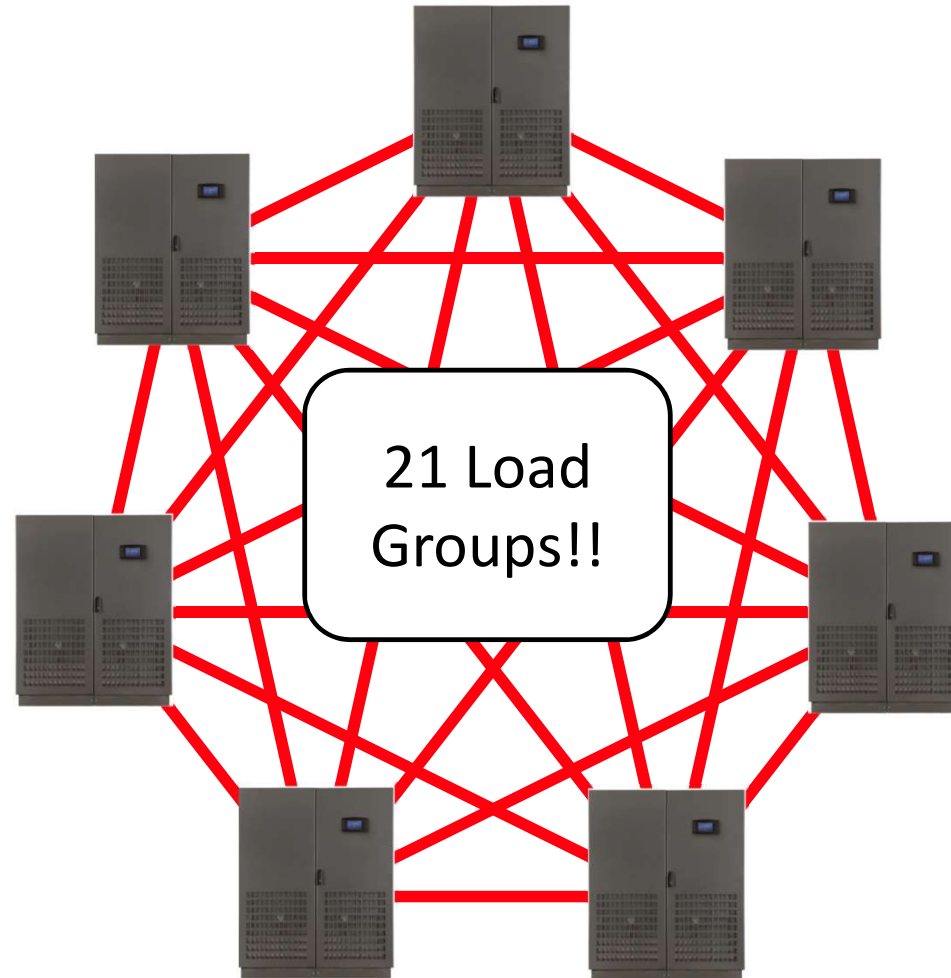


## Architectures: 2N System

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### 7 to make 6 Dist Red

- **UPS = 1.17x load**
- **UF = 86%**
- **21 load groups**



# Architectures: Distributed Redundant

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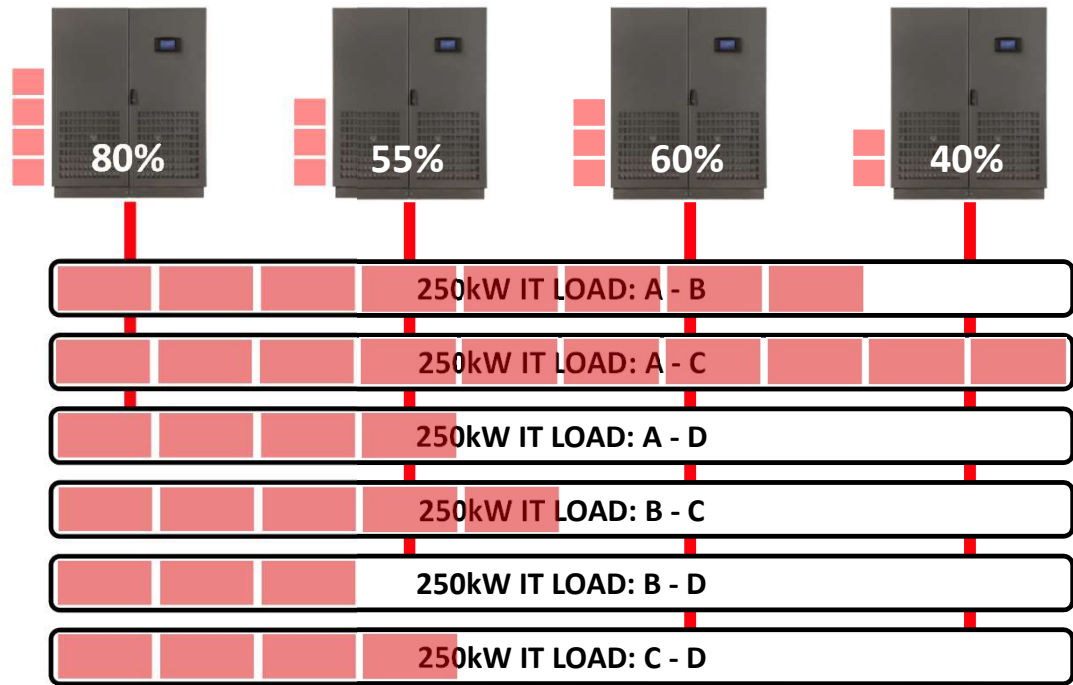
Demand on UPS systems varies as IT load changes



# Architectures: Distributed Redundant

Elastic Critical Infrastructure

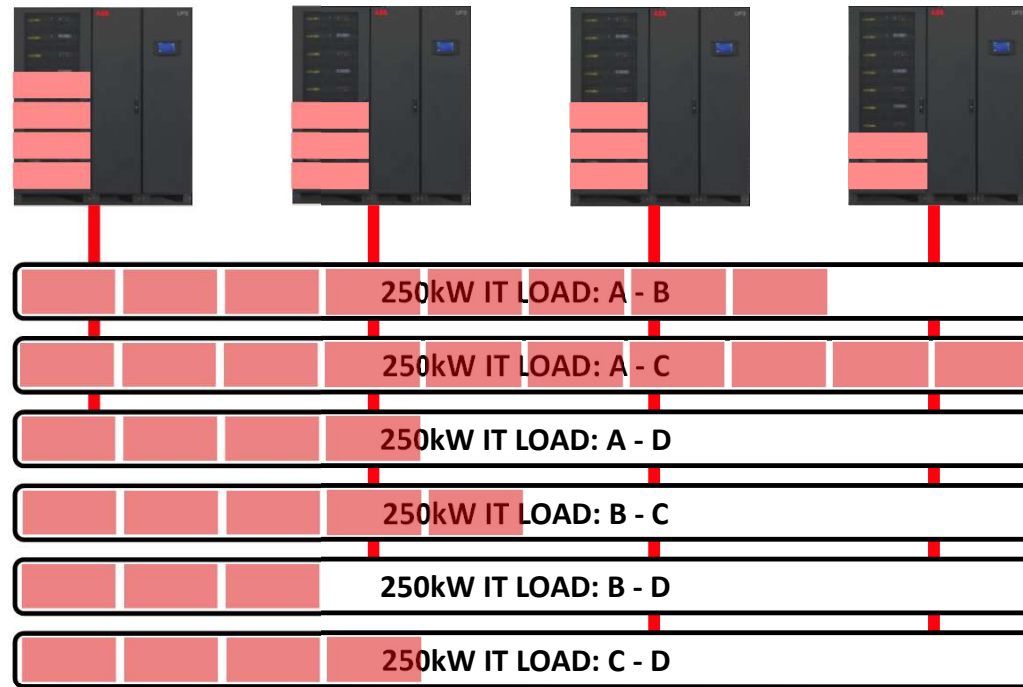
...but with varying loads you could end up with stranded capacity once the building is full



# Architectures: Distributed Redundant

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Utilising modular or scalable UPS can alleviate stranded capacity in UPS systems by right-sizing

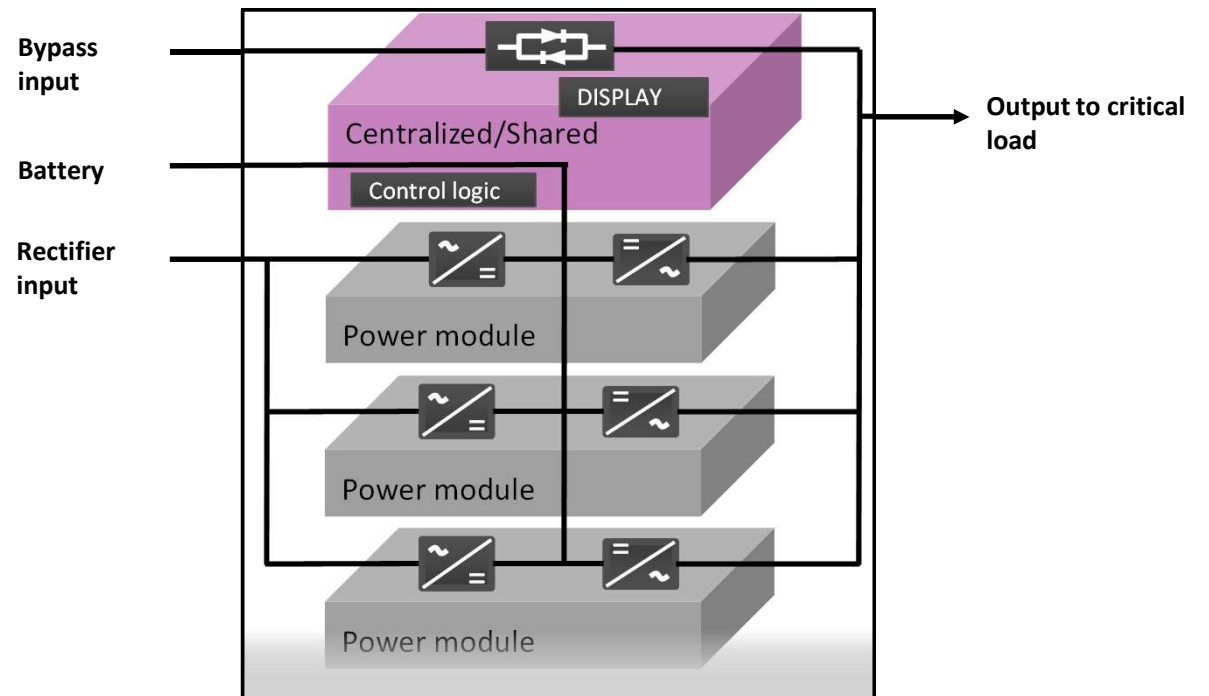


# Modular UPS — Centralized architecture

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## Centralized Modular UPS

- Traditional modular UPS design
- Centralized control logic, static switch etc., in UPS frame, shared by all power modules
- Active UPS frame design – similar to system control cabinet (SCC)
- Several single points of failure

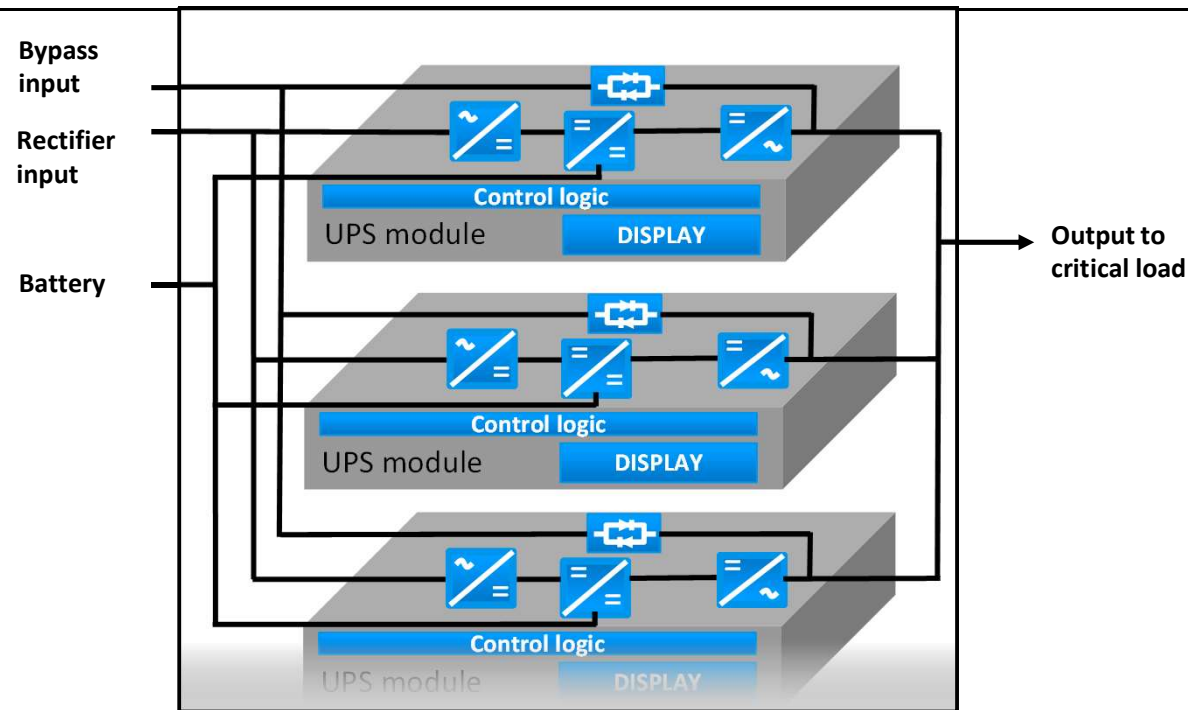


# Modular UPS — Decentralized Parallel Architecture

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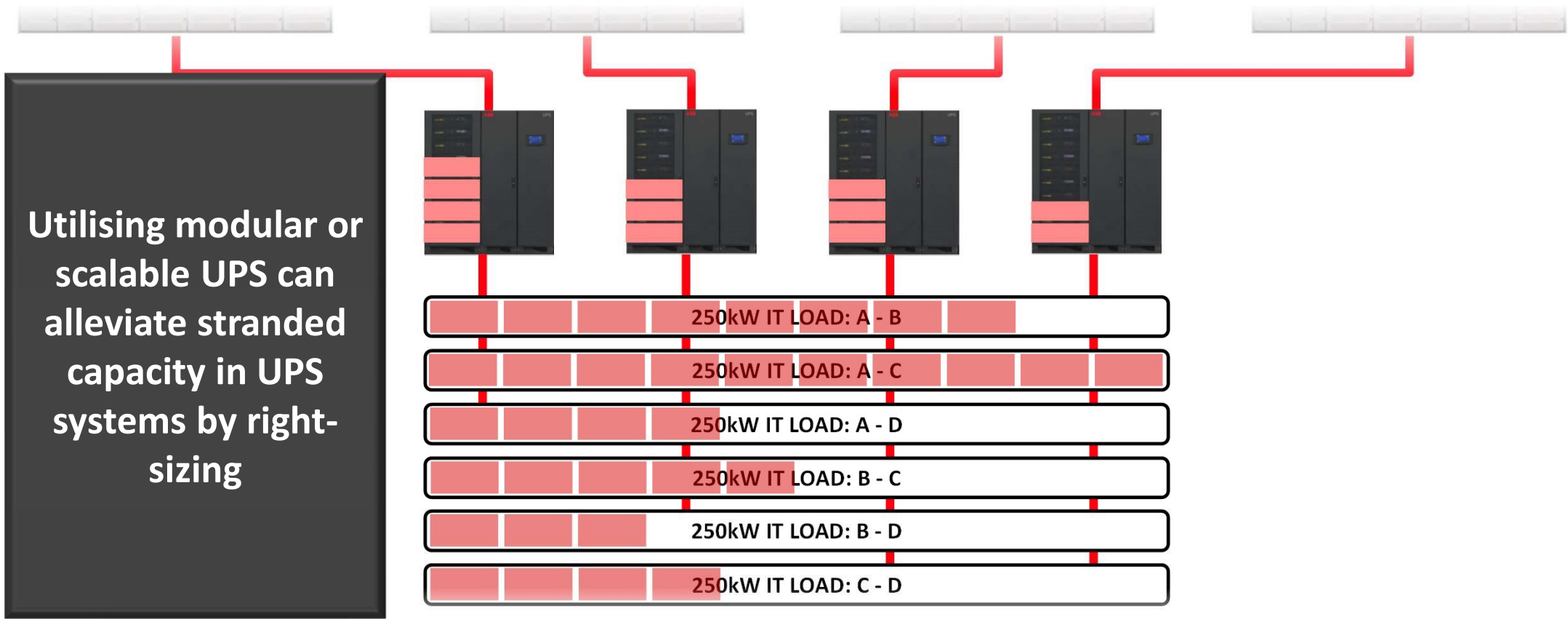
## Decentralized Modular UPS

- Latest generation modular design
- Decentralized control logic, static switch etc., separate in each power module
- Active power module is a complete UPS
- Passive frame design – no shared components
- High availability
- Any UPS can be the logic leader (multi-master system)
- Eliminates single points of failure



# Transformer: Fault levels

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# Transformer: Fault levels

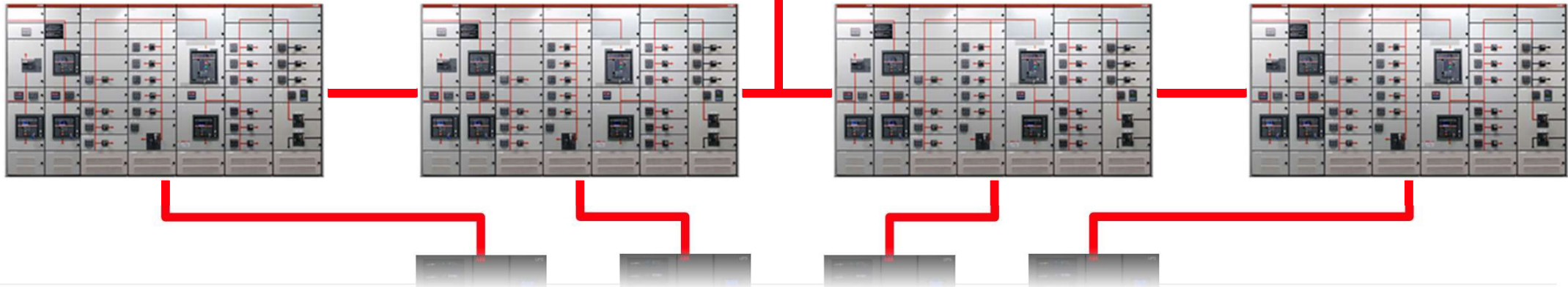
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Large single transformer means lower cost??



Large single transformer means high fault level

$$I_k = \frac{kVA}{V_{nom} \times Z\%}$$



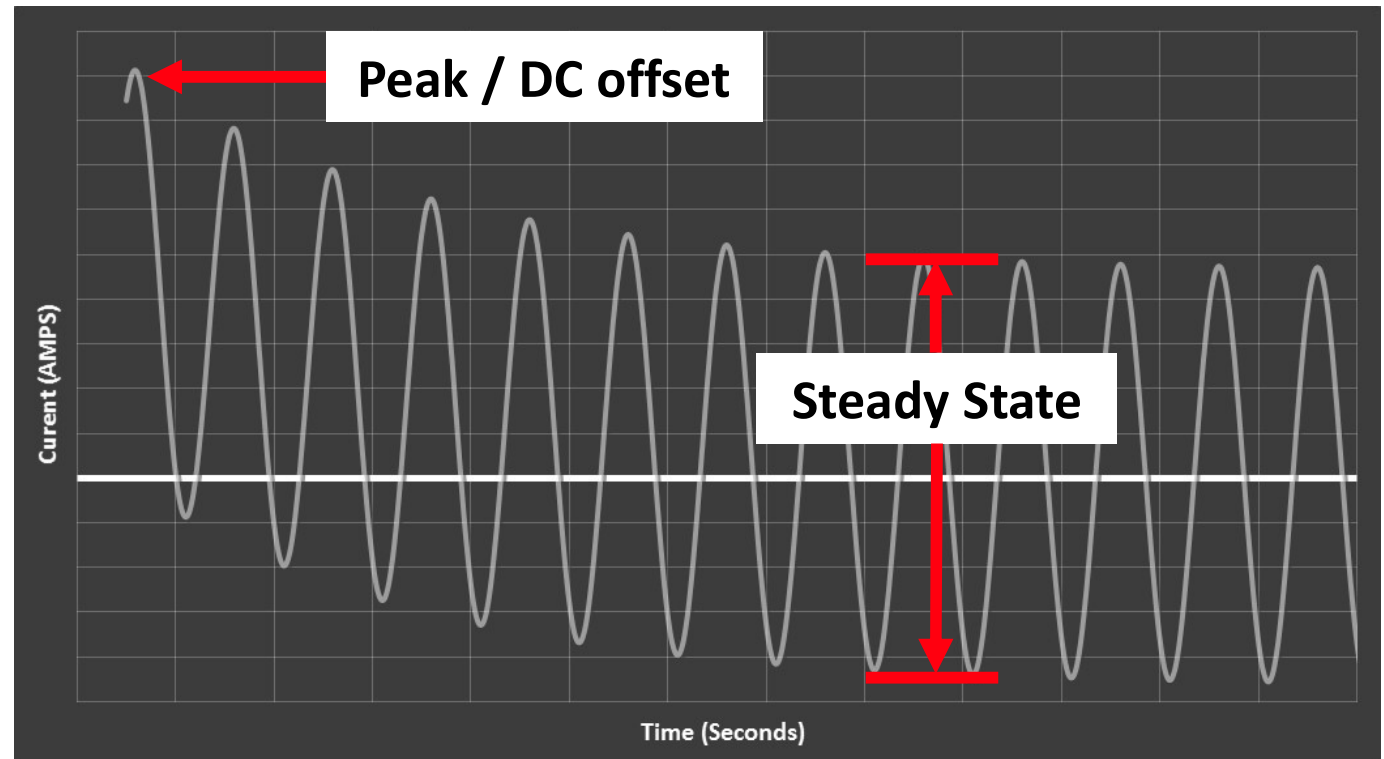
## Transformer: Impedance

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Increasing impedance of transformers is one way of reducing fault levels...

...but peak to rms ratio will increase

...and increase cost and lead time



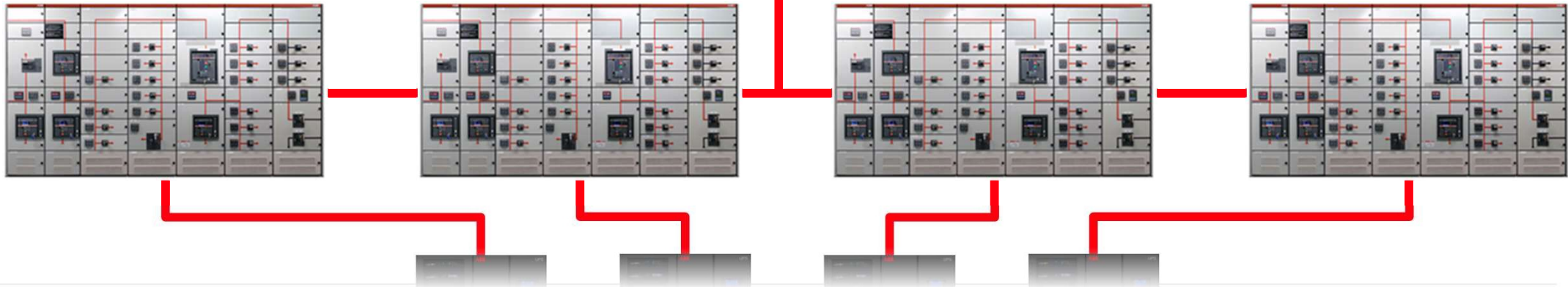
# Transformer: Fault levels

Elastic Critical Infrastructure

Large single transformer means lower cost??

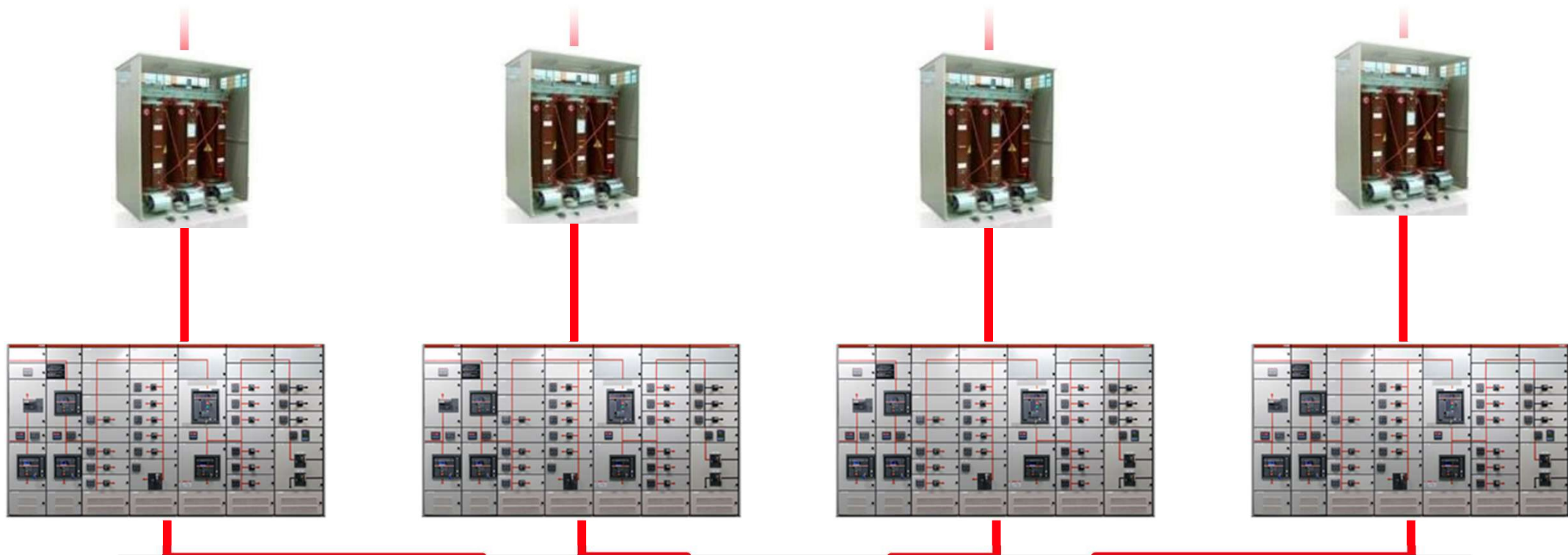


Large single transformer means high fault level

$$I_k = \frac{kVA}{V_{nom} \times Z\%}$$


# Transformer: Fault levels

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# All-in-one Solutions for LV devices

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## Protection

Multifunctional relays •

Single protection relays •

Current Sensors •

Multimeters •

## Measurement

Network analyzer •

Interface relays •

## Embedded



• PLC

• ATS

• Field gateway

• Energy management platform

• Control unit

• Synchronizer

• Synchro check

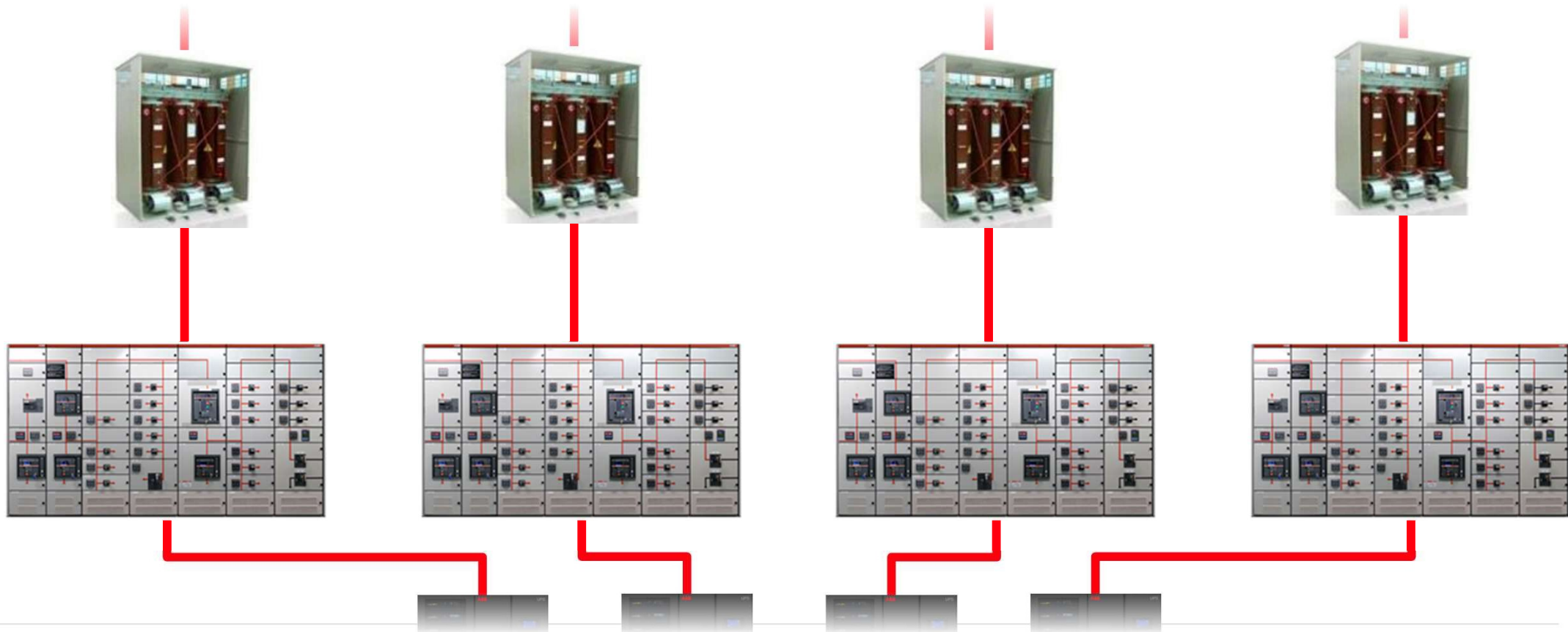
• Cloud gateway

## Logic

## Connectivity

# Transformer: Fault levels

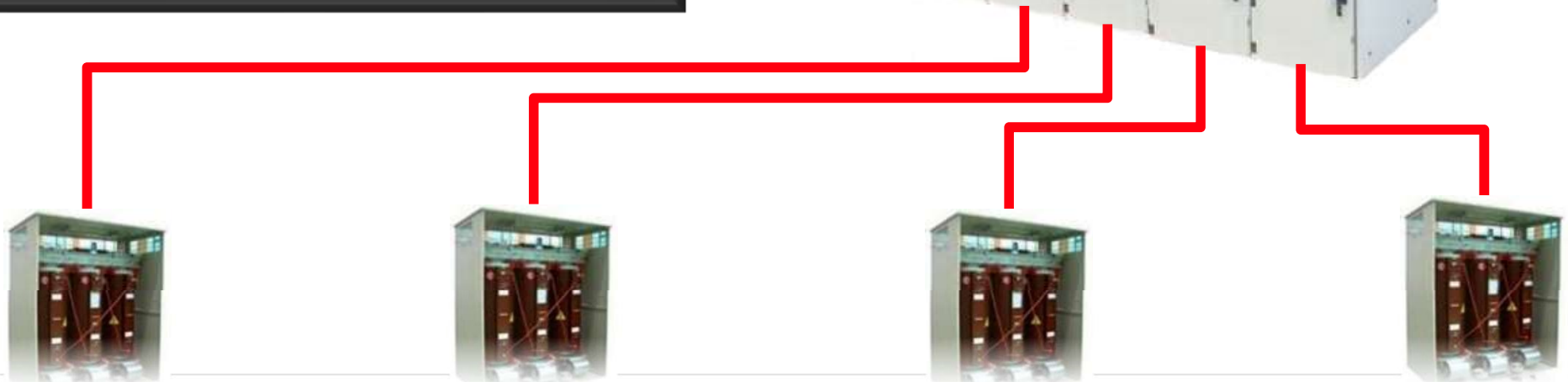
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# Transformer: Fault levels

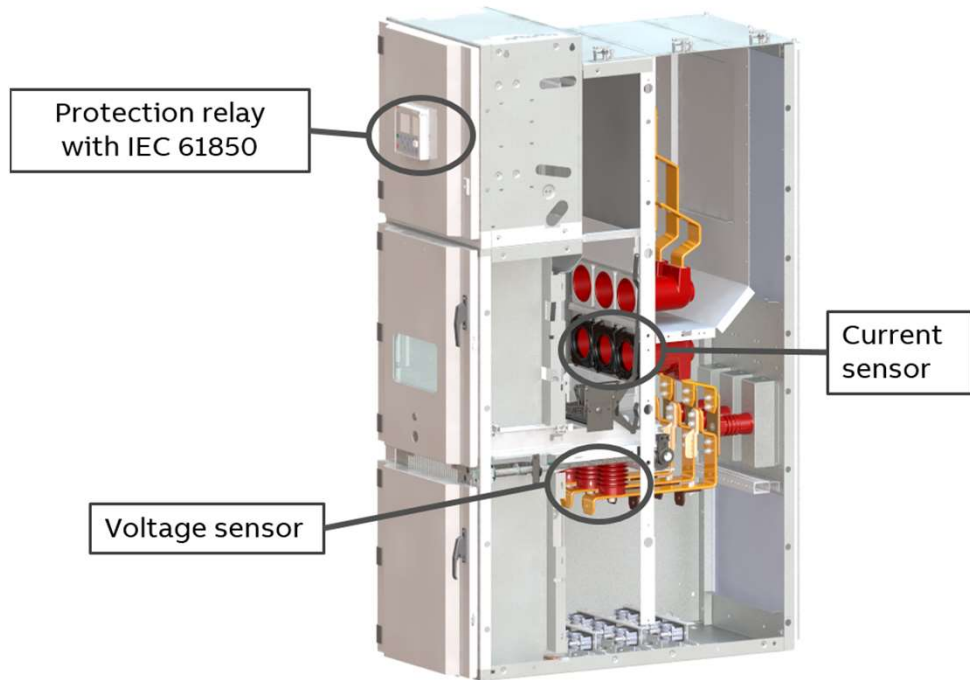
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- Ring vs Radial
- Fixed vs Withdrawable
- Modification to protection



# Smart assemblies, like UniGear Digital

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Current transformer



1pc = 20kg

Voltage transformer

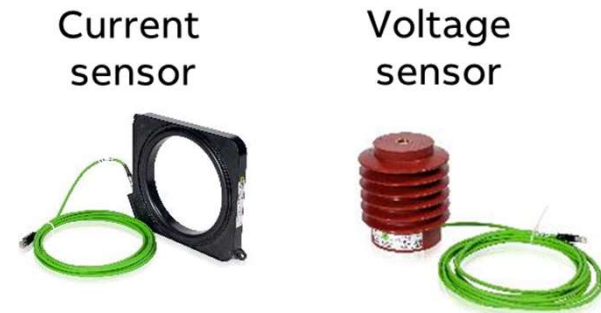
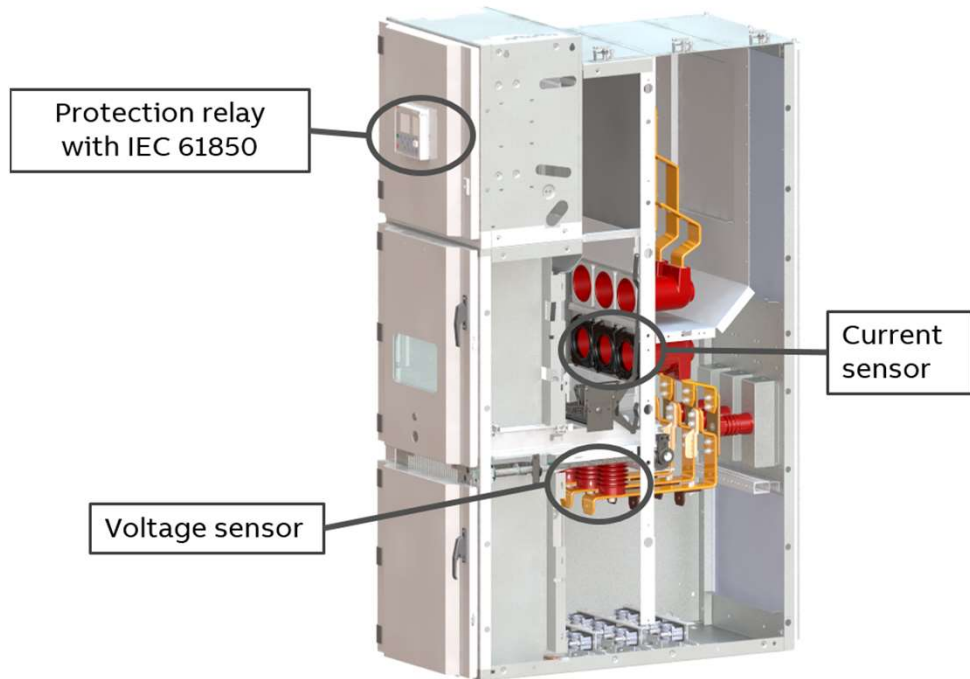


1pc = 30kg

$$3 \times 20 + 3 \times 30 = 150 \text{kg}$$

# Smart assemblies, like UniGear Digital

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MV sensors	Standards
Current sensors	<ul style="list-style-type: none"> <li>• IEC 60044-8 (2002)</li> <li>• IEC 61869-10 (NEW)</li> <li>• IEEE PSIM Working Group</li> <li>• CSA Available</li> </ul> Electronic current transformers
Voltage sensors	<ul style="list-style-type: none"> <li>• IEC 60044-7 (1999)</li> <li>• IEC 61869-11 (NEW)</li> <li>• IEEE PSIM Working Group</li> <li>• CSA Available</li> </ul> Electronic voltage transformers

# How to make systems Elastic?

Elastic Critical Infrastructure



**Standardise**



**Make scalable systems**



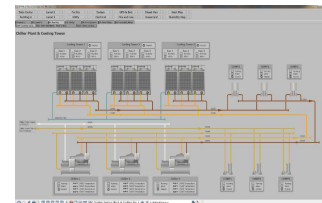
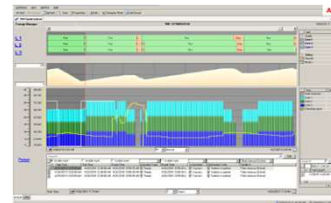
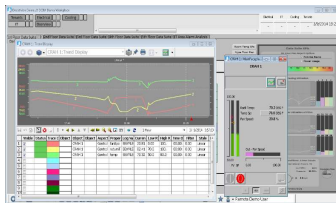
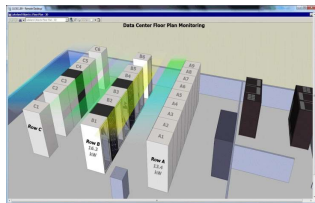
**Make Smart**

# How to make systems Elastic?

Elastic Critical Infrastructure



Leverage deep component visibility with automation



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